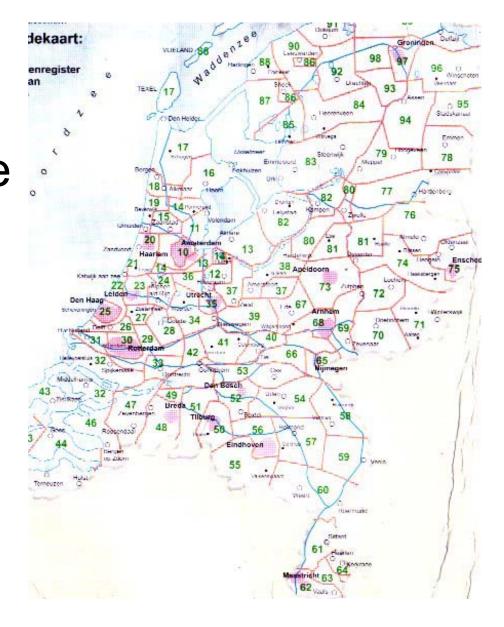
A planning problem in the Netherlands

- Setting the problem
- The view from Heijplaat
- The view from Rotterdam
- The view from the Deltametropole

The view from the Deltametropole



Randstad



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Dispute over an oil buoy

- Close nexus between politics, economy, social programs
- All the rules were followed
- Greenpeace initiates action
- Protest catches fire: highlights new policy networks
- Fabric is torn

Politics of neighborhoods

- Housing policy central in contract
- Social housing
 - "in honor of" not to solve a problem
 - mixes social control and meeting needs
- Thick institutional mix
- Project organization
- Changing problem is misread
- Local conflict, ethnic tensions, crime, enui

Politics of neighborhoods

- LPF: national expression of local, anxiety, frustration
- Victory in Rotterdam city elections
- Social movement
- 26 seats in national elections
- Limited organizational capacity
- Fall of government over infighting in LPF
- Tensions persist; how will they be expressed?

A worried bureaucrat

- Many policy processes and project characterized by long delays, dissatisfaction, frustration
- XPIN, expertise bureau for innovative policy-making
- shaping the process that takes place prior to new policy measures
- network society has particular needs for horizontal cooperation
- ICT opens new possibilities for innovative policy-making.
- Speed and unpredictability creates need for a joint approach
- Benchmark, network development, learning

From tradition, community



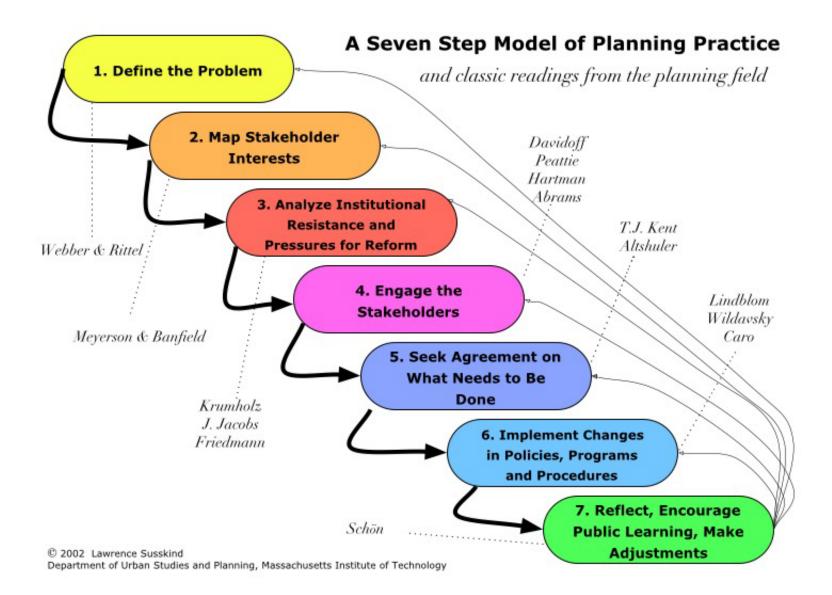


- Force of convention
- Accepted rules of the game
- Shared history, expectations
- Policies and efforts to hold back the tide

to reflexive modernity



"The more tradition loses its hold and the more daily life is reconstituted in terms of the dialectical interplay of the local and the global, the more individuals are forced to negotiate lifestyle choices among a diversity of options" (Giddens, 1991)



Questions to consider

- Who is the client here?
- How do you proceed when rules disrupted?
- How can you meet the demands of local conflict and respond to broader challenges?
- How will you initiate a process of learning and development?