## **REDEVELOPMENT: Addressing the Future of Medford Square**



## **Regulatory Framework: Zoning Overlay**

#### What is a Zoning Overlay?

a separate zoning district added over the current zoning where a unique environment exists



**YSTIC RIVER WATERFRONT** 

#### Why use a Zoning Overlay?

to create a set of particular requirements that seek to protect the special characteristics of Medford Square, unifying the east and west sides into a cohesive, vibrant, mixed-use center

## **Regulatory Framework: Zoning Overlay**

## What can a Zoning Overlay add to current Zoning requirements?

- **dimensional standards** could be adjusted to encourage the form Medford wants
- allowed uses could be clarified to promote the active street life Medford wants
- parking requirements could be adjusted to balance the supply of parking spaces with the needs of residents and visitors of Medford Square



## **Regulatory Framework: Zoning Overlay**

#### **Dimensional Standards**

Туре	Front Setback	Height	Parking	Precendent Pictures
Major Corner	none allowed	min: 35 ft max: 65 ft ( <b>3-6</b> stories)	<b>1.4</b> spaces/unit; 1 space/350 SF	
Main Street	required, 5'	min: 35 ft max: 45 ft <b>(3-4</b> stories)	<b>1.4</b> spaces/unit; 1 space/350 SF	
Neighborho od Street	min: 5ft max: 15 ft	max: 35ft	2.0 spaces/unit; 1 space/350 SF	

#### **Zoning Plan**



### **Zoning Highlights**

#### All buildings actively front the street

**Extends the pattern** of 3-4 story buildings from the west to the east side

# **Steps building heights down** to accommodate neighborhoods on the edges of the Square

**Steps building heights up** towards I-93 to allow increased intensity and vitality for Medford Square where most appropriate

Encourages <u>active</u> retail uses on ground floor along main streets

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Reduces parking requirement for residential units

## **Development Scenarios**

#### Zoning Overlay Principles Applied to City-owned sites

- Maintain high quality design
- Balancing context and development potential

#### **Model Objectives**

Testing financial feasibility to:

- Understand development constraints and opportunities
- Shape expectations



## **Development Scenarios**

#### Assumptions

- Full set of assumptions in the report.
- Market rate 2-BR, 2-bath condo: \$424,000
- 15% affordable housing.
- \$1,000,000 developer contribution to Clippership park
- Adjacent private parcels acquired at market prices
- Parking
  - Currently used parking replaced 1 for 1
  - Retail/office parking unchanged at 1 space per 350 sf.
  - Residential parking requirement changed from 2 spaces per unit to an average of **1.4 spaces per unit**.

	Site A	Site B	Site C	Total
Needed				
Replacement	35	68	120	223
Retail	76	82	92	250
Residential	0	171	150	321
Total	111	321	362	794
Provided				
Clippership	0	0	100	100
Surface	29	45	20	94
Garage	324	132	144	600
Total	353	177	264	794





	Site A	Site B	Site C	Total
Needed				
Replacement	35	68	120	223
Retail	76	82	92	250
Residential	0	171	150	321
Total	111	321	362	794
Provided				
Clippership	0	0	100	100
Surface	29	45	20	94
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#### Constraints

- Parking largely influences development's:
  - Physical form
  - Financial feasibility

#### **Opportunities**

- Residential parking spaces can be provided on site
- Other parking spaces can be shared between sites.

	Site A	Site B	Site C	Total	007
<b>Building Height</b>	4 stories			-	
<b>Residential units</b>	-			-	and and
Rentable retail	26,550			26,550	
Parking spaces	353			353	
Total Dev't Cost	\$12,603,281			\$ 12,603,281	
Net Op. Income	\$ (2,650,486)			\$ (2,650,486)	
Land Residual	\$ (4,540,978)			<b>\$ (4,540,978)</b>	





Site A



	Site A	Site B	Site C	Total
<b>Building Height</b>	4 stories	5 stories		-
<b>Residential units</b>	-	122		122
Rentable retail	26,550	28,800		55,350
Parking spaces	353	177		530
Total Dev't Cost	\$ 12,603,281	\$43,380,583		\$ 55,983,865
Net Op. Income	\$ (2,650,486)	\$ 9,403,727		\$ 6,753,241
Land Residual	\$ (4,540,978)	\$ 2,696,103		<b>\$ (1,844,875)</b>





Site A





Site B



	Site A	Site B	Site C	Total
<b>Building Height</b>	4 stories	5 stories	5 stories	-
<b>Residential units</b>	-	122	107	229
Rentable retail	26,550	28,800	32,198	87,548
Parking spaces	353	177	264	794
Total Dev't Cost	\$12,603,281	\$43,380,583	\$37,613,494	\$ 93,597,358
Net Op. Income	\$ (2,650,486)	\$ 9,403,727	\$10,511,931	\$17,265,172
Land Residual	\$ (4,540,978)	\$ 2,696,103	\$ 2,371,474	<b>\$</b> 526,599





Site A





Site B





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Site C

	Site A	Site B	Site C	Total	C.C.
Building Height	4 stories	5 stories	5 stories	-	
Residential units	-	122	107	229	
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Site A





Site B





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Site C

## **Development Scenario: Findings**

#### • Feasibility

- High quality, context responsive development is possible.
- Good development depends on a lowered parking requirement.
- Sites are too interdependent to allow for phased development.

#### • Expectations

- City should not expect high land revenues
- Other benefits include increased property values, real estate tax revenue, affordable housing, retail, and open space.

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#### Market Context

- Vibrant retail can be enhanced by:
  - New residents brought by development.
  - Strengthening of existing retail.

## **Vibrant Retail through Main Streets**

Existing businesses are critical to an active, vibrant Medford Square

In order to thrive, Square needs to:

- attract new investment
- retain & preserve existing businesses

A Main Streets Program addresses these needs through:

- Design
- Economic Restructuring
- Promotion/Marketing
- Organization



## **REDEVELOPMENT: Next Steps**

- Create a model RFP reflecting Redevelopment Objectives
- Draft Implementation Measures in a detailed final report



## SUMMARY

- OPEN SPACE
  - Create a regional greenway along the Mystic River

#### • TRANSPORTATION

- Connect neighborhoods and the Mystic River to Medford Square
- Improve pedestrian environment and increase access to the river, especially along Clippership Drive

#### REDEVELOPMENT

- Address future development by
  - Adjusting regulatory framework
  - Assessing and envisioning redevelopment potential of cityowned land
  - Strengthening retail



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  - Adjusting regulatory framework
  - Assessing and envisioning redevelopment potential of 3 cityowned sites
  - Strengthening retail

