# Decision Making under Uncertainty - Experiments and Value of Information 

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- So far, we've studied how individuals choose among a given set of lotteries.
- Here we are concerned with choices contingent on information that comes from an "experiment".
- Basic questions:
- What's the optimal contingent decision rule?
- What's the value of information?
- Can information systems/experiments be ranked regardless of utility function?


## 1 Basic Structure

$\theta$ - state of nature
$a$ - (final) action
$u(a, \theta)$ - utility payoff if $a$ chosen and state is $\theta$.
Could come from composition of monetary payoff $x(a, \theta)$ and utility function over money $\widetilde{u}(x)$ :

$$
u(a, \theta)=\widetilde{u}(x(a, \theta))
$$

$y$ - information signal/experimental outcome.

Decision Tree:


Figure 1
Example:
$y$ - sales forecast
$a$ - production decision
$\theta$ - realized demand
$x(a, \theta)$ - monetary payoff

Note: $\theta$ needs to include all payoff relevant events (but nothing more).
One and only one state of nature should "happen" in the end.
One and only one signal $y$ should occur.

Strategy/decision rule: $\{a(y)\}$
What you decide if you observe signal $y$.

## 2 Priors and Posteriors

We take a Bayesian view: $\theta$ and $y$ are random variables with a joint distribution.

$$
p(y, \theta)
$$

Often, we think of this joint distribution as stemming from two distributions:
i a prior distribution $p(\theta)(=$ marginal distribution of $\theta)$
ii a set of likelihoods $\{p(y \mid \theta)\} \Rightarrow p(y, \theta)=p(\theta) p(y \mid \theta)$

The likelihoods $\{p(y \mid \theta)\}$ describe the full statistical characteristics of the experiment. For purposes of decision making, an experiment is identified with the set of likelihood functions $\{p(y \mid \theta)\}$.

The Law of Total Probability states:

$$
p(y)=\int_{\theta} p(y \mid \theta) p(\theta) d \theta
$$

Example: A medical test with signals \{positive, negative\} for identifying conditions \{healthy, sick\}.

Such tests are described by two numbers, e.g.,

$$
\begin{aligned}
& p \text { (negative | healthy) } \\
& p \text { (positive | sick) }
\end{aligned}
$$

From these we get the other two likelihoods:

$$
\begin{array}{c|l}
p(\text { positive } & \text { healthy })=1-p(\text { negative } \mid \text { healthy }) \\
p(\text { negative } & \text { sick })=1-p(\text { positive } \mid \text { sick })
\end{array}
$$

Bayes rule states:

$$
p(\theta \mid y)=\frac{p(y \mid \theta) p(\theta)}{\int_{\theta} p(y \mid \theta) p(\theta) d \theta}\left[=\frac{p(y, \theta)}{p(y)}\right]
$$

Probabilities $p(\theta \mid y)$ are called posteriors. Given $y, p(\theta \mid y)$ updates beliefs from the initial prior.

## Every experiment induces a distribution over posteriors!

For any fixed $\theta, p(\theta \mid \widetilde{y})$ is a random variable driven by the distribution of $y$ 's.
The function of $p(\cdot \mid \widetilde{y})$ is a random vector if there are a finite number of $\theta$ - outcomes.
This will be conceptually important.
Example:

$$
\theta=\left\{\theta_{1}, \theta_{2}\right\}
$$

Priors (and posteriors) are single numbers.
Prior: $\quad p=\operatorname{Pr}\left(\theta=\theta_{1}\right) \Rightarrow 1-p=\operatorname{Pr}\left(\theta=\theta_{2}\right)$
Posterior: $\quad p^{\prime}(y)=\operatorname{Pr}\left(\theta=\theta_{1} \mid y\right)$

Suppose $\quad y=L$ or $R$

$$
\begin{gathered}
p=.5 \\
p\left(\begin{array}{l}
p \\
p(L) \\
p
\end{array} \quad \theta_{1}\right)=.8 \Rightarrow p\left(L \mid \theta_{1}\right)=.2 \\
\Rightarrow p(R)=(.5)(.8+.4)=.6 \\
p(L)=(.5)(.2+.6)=.4 \\
p^{\prime}(R)=\frac{(.8)(.5)}{(.6)}=2 / 3 \\
p^{\prime}(L)=\frac{(.2)(.5)}{(.4)}=1 / 4
\end{gathered}
$$

Note: $\quad E\left(p^{\prime}\right)=2 / 3 \cdot(.6)+1 / 4 \cdot(.4)=.5=p$


Figure 2

By the Law of Total Probability:

$$
E_{y}[p(\theta \mid y)]=p(\theta)
$$

$\Rightarrow p(\theta \mid \cdot)$, viewed as a random vector is a martingale.
Very important feature of the stochastic process taking priors into posteriors.

Sequential Updating.
Suppose $y_{1}$ and $y_{2}$ are outcomes from two separate experiments. We can view $y=\left(y_{1}, y_{2}\right)$ as the outcome of a single experiment and update beliefs about $\theta$ based on likelihoods $p(y \mid \theta)$. Or we can update beliefs sequentially: first incorporate the evidence from $y_{1}$ to go from $p(\theta)$ to $p\left(\theta \mid y_{1}\right)$ and then use the evidence from $y_{2}$ to go from $p\left(\theta \mid y_{1}\right)$ to $p\left(\theta \mid y_{1}, y_{2}\right)$.

Both procedures result in same final posterior.
Example:

$$
\begin{aligned}
\theta_{1} & =\text { healthy } \quad y_{i}=+ \text { or }-\quad i=1,2 \\
\theta_{2} & =\operatorname{sick} \\
p & =\operatorname{prob}\left(\theta=\theta_{2}\right)
\end{aligned}
$$



Figure 3

On Sufficient Statistics
In General, $y$ is multi-dimensional. For instance, it may be a collection of facts or a large sample from an experiment (e.g., to test the effectiveness of a drug).

A statistic is any (vector-valued) function $T(y)$. For instance, the mean or average is a statistic. So is variance of a sample, median, etc.

Suppose

$$
\begin{equation*}
p(y \mid \theta)=p(y \mid T(y)) p(T(y) \mid \theta) \tag{1}
\end{equation*}
$$

where the operational assumption is that the conditional probability $p(y \mid T(y))$ does not depend on $\theta$ (we can always write $p(y \mid \theta)=p(y \mid T(y), \theta)) P(T(y) \mid \theta)$ ). When (1) holds we call $T(y)$ a sufficient statistic.

The reason is this. Bayes rule gives

$$
p(\theta \mid y)=\frac{p(y \mid T(y)) p(T(y) \mid \theta) p(\theta)}{\int_{\theta} p(y \mid T(y)) p(T(y) \mid \theta) p(\theta) d \theta}=\frac{p(T(y) \mid \theta) p(\theta)}{\int_{\theta} p(T(y) \mid \theta) p(\theta) d \theta}
$$

$\Rightarrow$ posterior only depends on $y$ through $T(y)$.
That is, for purposes of forming posteriors, it is enough to learn $T(y)$ (rather than all of $y$ ). Very often, sample averages are sufficient statistics for the mean of a distribution.

Note: The posterior $\{p(\cdot \mid y)\}$ is a sufficient statistic. Actually, it is a minimal sufficient statistic (the least one needs to know to form posteriors).

The reason sufficient statistics are of interest is that optimal decisions will only depend on posteriors.

## 3 Decision Analysis

A person can find an optimal decision rule or strategy $a(y)$ in one of two ways: Ex Post:

$$
\max _{a} \int_{\theta} u(a, \theta) p(\theta \mid y) d \theta \rightarrow a^{*}(y)
$$

Ex Ante:

$$
\max _{a(\cdot)} \int_{y} \int_{\theta} u(a(y), \theta) p(y, \theta) d \theta d y \rightarrow a^{*}(\cdot)
$$

Both give the same answer, because ex ante optimality holds if and only if decision $a^{*}(y)$ is optimal ex post for every $y$.

Note: Ex post program can be written

$$
\begin{aligned}
& \max _{a} \int_{\theta} u(a, \theta) \frac{p(y \mid \theta) p(\theta)}{\int_{\theta} p(y \mid \theta) p(\theta)} d \theta \\
& \sim \max _{a} \int_{\theta} u(a, \theta) p(y \mid \theta) p(\theta) d \theta \\
& v(a, p) \equiv \int u(a, \theta) p(\theta) d \theta
\end{aligned}
$$

$v$ is linear in probabilities regardless of shape of $u(a, \theta)$.

$$
\begin{aligned}
a(y) & =\underset{a}{\arg \max } \quad v(a, p(\cdot \mid y)) \\
V(p) & \equiv \max _{a} \quad v(a, p)
\end{aligned}
$$

$V$ is convex, because it is the upper envelope of linear functions.

$$
V_{I} \equiv \int_{y} V(p(\cdot \mid y)) p(y) d y
$$

This is the maximal expected utility that a person can achieve with information system $Y=\{p(y \mid \theta)\}$.

Value of information system $Y$ :

$$
Z_{Y} \equiv V_{Y}-V\left(p_{0}\right) \quad \text { where } p_{0} \text { is prior. }
$$

Value of $Y$ is the difference between maximal payoff with $Y$ and payoff without $Y$ (i.e., payoff achieved by choosing best action given prior $p(\cdot)$ ).

## Example.

Two states: $\theta_{1} \theta_{2}$
Two signal outcomes: $y=L$ or $R$
Two actions: $a_{1}$ or $a_{2}$

$$
p=\operatorname{Pr}\left(\theta_{1}\right) \quad 1-p=\operatorname{Pr}\left(\theta_{2}\right)
$$



Figure 4

$$
\begin{aligned}
v(a, p) & =p u\left(a, \theta_{1}\right)+(1-p) u\left(a, \theta_{2}\right) \\
u\left(a_{1}, \theta_{1}\right) & >u\left(a_{2}, \theta_{1}\right) \\
u\left(a_{2}, \theta_{2}\right) & >u\left(a_{1}, \theta_{2}\right)
\end{aligned}
$$

Based on graph, the best decision without $Y$ is:

$$
a_{1}=\underset{a}{\arg \max } \quad v\left(a, p_{0}\right)
$$

$V(\cdot)$ is the squiggly line that identifies upper envelope.
According to the graph, if $L$ is observed, $a_{2}$ will be optimal decision. If $R$ occurs, $a_{1}$ will be optimal:

$$
\begin{aligned}
a(L) & =a_{2} \\
a(R) & =a_{1}
\end{aligned}
$$

Given this rule and considering the probability of $L$ and $R$, which can be calculated from Law of Total Probability:

$$
p_{L} \cdot p^{\prime}(L)+\left(1-p_{L}\right) \cdot p^{\prime}(R)=p_{0} \Rightarrow p_{L}=\operatorname{Pr}(L)
$$

we get $V_{Y}$ as the average of the value of $V(\cdot)$ at $p^{\prime}(L)$ and $p^{\prime}(R)$.
$Z$ then is the distance between this average and $V(p)$ evaluated at $p_{0}$.
Perfect information system:

$$
p^{\prime}(L)=0, \quad p^{\prime}(R)=1
$$

Totally uninformative information system:

$$
p^{\prime}(L)=p^{\prime}(R)=p_{0} \quad \text { (prior) }
$$

Value of perfect information is graphically:


Figure 5

## 4 Comparison of Information Systems

We will consider only the case with two experimental outcomes:

$$
\begin{aligned}
& y_{A}=L \text { or } R \\
& y_{B}=B \text { or } G
\end{aligned}
$$

Immediate from the graph is that if posteriors from $Y_{B}$ "brackets" posteriors from $Y_{A}$, then $Y_{B}$ is at least as valuable as $Y_{A}$.


Figure 6

Note: The distribution of posteriors from $Y_{B}$ is a mean-preserving spread of distribution of posteriors from $Y_{A}$.

Given convexity of $V(\cdot)$, this explains (Jensens' inequality) why $Y_{B}$ is more valuable than $Y_{A}$ (as can be seen from the graph).

More generally, the information system $Y_{B}$ is (weakly) preferred to $Y_{A}$ by all decisionmakers (i.e., all utility functions $u(a, \theta))$ if and only if posteriors $p\left(\theta \mid y_{B}\right)$ form meanpreserving spread of posteriors $p\left(\theta \mid y_{A}\right)$ for all $\theta$. (Note: This allows both multidimensional $\theta, a$ and $y$.) Mean-preserving spread is better because of Jensen and convexity of $V(\cdot)$.

Going the other way, find utility functions such that in one case $Y_{A}$ is better, in the other case $Y_{B}$ is better.

Illustration:


Figure 7

Here $Y_{A}$ is better than $Y_{B}$. Flipping payoff functions around gives the opposite conclusion $\Rightarrow$ we cannot universally compare $Y_{A}$ and $Y_{B}$, except when one distribution of posteriors is a mean-preserving spread of the other.

## Garbling

Alternative characterization of information order can be obtained using the notion of garbling.
$Y_{A}$ is a garbling of $Y_{B}$ if

$$
P_{A}=M P_{B}^{T}
$$

where

$$
\begin{array}{lc}
P_{A}=\left[p_{i j}^{A}\right] & p_{i j}^{A}=\operatorname{Pr}\left[y_{A}=i \mid \theta=j\right] \\
P_{B}=\left[p_{k l}^{B}\right] & p_{k l}^{B}=\operatorname{Pr}\left[y_{B}=k \mid \theta=k\right] \\
M=\left[m_{i k}\right] & m_{i k}=" \operatorname{Pr}\left[y_{A}=i \mid y_{B}=k\right] "
\end{array}
$$

$M$ is a Markovian matrix, that is, its columns add up to 1 . (The conditional probability interpretation of $m_{i k}$ is natural, but the garbling definition does not per se rest on that.)

Blackwell: $Y_{B}$ is more informative than (i.e., every decision-maker prefers $Y_{B}$ to $Y_{A}$ (weakly)) if and only if $Y_{A}$ is a garbling of $Y_{B}$.

Intuitively easy in one direction: Signals $y_{A}$ can be construed as arising out of a two stage process: First, $y_{B}$ signal observed, then independently of $\theta$, but conditional on $y_{B}$, the signal $y_{A}$ is generated (so $y_{A}$, given $y_{B}$, is pure noise).

Garbling $\Longleftrightarrow$ MPS (mean-preserving spread) of Posteriors
Easy to see in two-outcome systems $Y_{A}, Y_{B}$.

Garbling $\Rightarrow p(L \mid B), p(L \mid G)$ are independent of $\theta$.

$$
\begin{gathered}
p\left(\theta_{1} \mid L\right)=\frac{p\left(L \mid \theta_{1}\right) p\left(\theta_{1}\right)}{p(L)} \\
=\frac{\left[p(L \mid B) p\left(B \mid \theta_{1}\right)+p(L \mid G) p\left(G \mid \theta_{1}\right)\right] p(\theta)}{p(L)} \\
=\frac{p(L \mid B) p(B) p\left(\theta_{1} \mid B\right)}{p(L)}+\frac{p(L \mid G) p(G) p\left(\theta_{1} \mid G\right)}{p(L)} \\
=\alpha p\left(\theta_{1} \mid B\right)+(1-\alpha) p\left(\theta_{1} \mid G\right)
\end{gathered}
$$

$\Rightarrow p\left(\theta_{1} \mid L\right)$ is convex combination of posteriors from $Y_{B}$.
Similarly true for $p\left(\theta_{1} \mid R\right)$.
$\Rightarrow$ Posteriors of $Y_{B}$ bracket posteriors of $Y_{A}$ when garbling condition holds.


Figure 8

To prove result in other direction, note that given posteriors, we find $p(L), p(R), p(B)$, $p(G)$ from Law of Total Probability, (i.e., jump-probabilities in previous graph fixed by the location of the end points/posteriors).

Can then run argument in reverse to get Markov matrix. (Note again there is no presumption that $\widetilde{y}_{A}$ is the result of a draw conditional on observing $y_{B}$ outcome.)

One implication of Blackwell's Theorem: Randomization is sub-optimal.

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