# 14.271: Industrial Organization I

# Introduction to Empirical Models of Demand II Tobias Salz

\*Lecture Notes are based on notes from Paolo Somaini, Nikhil Agarwal, Phil Haile, and the most recent IO handbook chapters.

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# BLP — supply side

Firm's profit function:

$$\pi_{f} = \sum_{j \in \mathcal{J}_{f}} \left[ \left( p_{j} - mc_{j} \right) q_{j}(\mathbf{p}) - FC_{j} \right]$$

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Define **ownership**-matrix:

$$H_{jk} = \begin{array}{cc} 1, & \text{if } \exists f : \{j, k\} \subset \mathcal{J}_f; \\ 0, & \text{otherwise} \end{array} \quad j, k = 1, \dots, J$$

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Let  $\Omega$  be a matrix with elements  $\Omega_{jk} = -\partial q_k / \partial p_j \cdot H_{jk}$  and assume Nash-Bertrand pricing, we get **FOCs**:

$$\mathbf{q}(\mathbf{p}) - \Omega(\mathbf{p} - \mathbf{mc}) = \mathbf{0} \Leftrightarrow \mathbf{mc} = \mathbf{p} - \Omega^{-1}\mathbf{q}(\mathbf{p})$$

 $\rightarrow$  Given demand estimates, a conduct model (nature of competition), and prices, we can back out the marginal costs that make the first-order condition for prices hold exactly.

# Using supply side restrictions for estimation

Assume that **marginal cost** are given by:

 $mc_{jt} = w_{jt}\gamma + \omega_{jt}$ 

This leads to:

$$\mathbf{p}_{t} - \Omega^{-1} \mathbf{q} \left( \mathbf{p}_{t} \right) = \mathbf{w}_{t} \gamma + \boldsymbol{\omega}_{t}$$

We can now construct **additional moments**, which are informative about both supply and demand side parameters.

$$\mathbb{E}\left[\omega_{jt}(\gamma, \alpha_0, \beta_0, \Gamma, \Sigma) \cdot \tilde{z}_{jt}\right] = 0$$

# Comments on the use of supply side restrictions

#### Comments:

- Often introduces many new moment conditions relative to the new number of parameters
- Typically, this substantially improves the precision of the demand estimates, especially the random coefficients
- It is econometrically efficient to estimate the demand and supply side jointly
- We may not feel comfortable to assume a model of conduct
- Overidentifying restrictions allow us to test conduct models (the last study we look at today is an example)

#### Data:

- All car makes from 1971-1990, market defined as the whole US
- List prices
- 2217 year-model observations

#### Characteristics from Automotive News Market Data Book:

- # of cylinders
- # of doors
- horsepower
- length, width, weight, wheelbase
- EPA rating for miles per gallon
- dummies for air conditioning, automatic

#### TABLE 1

#### DESCRIPTIVE STATISTICS

Year	No. of Models	Quantity	Price	Domestic	Japan	European	HP/Wt	Size	Air	MPG	MP\$
1971	92	86.892	7.868	0.866	0.057	0.077	0.490	1.496	0.000	1.662	1.850
1972	89	91.763	7.979	0.892	0.042	0.066	0.391	1.510	0.014	1.619	1.875
1973	86	92.785	7.535	0.932	0.040	0.028	0.364	1.529	0.022	1.589	1.819
1974	72	105.119	7.506	0.887	0.050	0.064	0.347	1.510	0.026	1.568	1.453
1975	93	84.775	7.821	0.853	0.083	0.064	0.337	1.479	0.054	1.584	1.503
1976	99	93.382	7.787	0.876	0.081	0.043	0.338	1.508	0.059	1.759	1.696
1977	95	97.727	7.651	0.837	0.112	0.051	0.340	1.467	0.032	1.947	1.835
1978	95	99.444	7.645	0.855	0.107	0.039	0.346	1.405	0.034	1.982	1.929
1979	102	82.742	7.599	0.803	0.158	0.038	0.348	1.343	0.047	2.061	1.657
1980	103	71.567	7.718	0.773	0.191	0.036	0.350	1.296	0.078	2.215	1.466
1981	116	62.030	8.349	0.741	0.213	0.046	0.349	1.286	0.094	2.363	1.559
1982	110	61.893	8.831	0.714	0.235	0.051	0.347	1.277	0.134	2,440	1.817
1983	115	67.878	8.821	0.734	0.215	0.051	0.351	1.276	0.126	2.601	2.087
1984	113	85.933	8.870	0.783	0.179	0.038	0.361	1.293	0.129	2.469	2.117
1985	136	78.143	8.938	0.761	0.191	0.048	0.372	1.265	0.140	2.261	2.024
1986	130	83.756	9.382	0.733	0.216	0.050	0.379	1.249	0.176	2.416	2.856
1987	143	67.667	9.965	0.702	0.245	0.052	0.395	1.246	0.229	2.327	2.789
1988	150	67.078	10.069	0.717	0.237	0.045	0.396	1.251	0.237	2.334	2.919
1989	147	62.914	10.321	0.690	0.261	0.049	0.406	1.259	0.289	2.310	2.806
1990	131	66.377	10.337	0.682	0.276	0.043	0.419	1.270	0.308	2.270	2.852
All	2217	78.804	8.604	0.790	0.161	0.049	0.372	1.357	0.116	2.099	2.086

#### TABLE II

#### THE RANGE OF CONTINUOUS DEMAND CHARACTERISTICS (AND ASSOCIATED MODELS)

			Percentile		
Variable	0	25	50	75	100
Price	90 Yugo	79 Mercury Capri	87 Buick Skylark	71 Ford T-Bird	89 Porsche 911 Cabriolet
	3.393	6.711	8.728	13.074	68.597
Sales	73 Toyota 1600CR	72 Porsche Rdstr	77 Plym. Arrow	82 Buick LeSabre	71 Chevy Impala
	.049	15.479	47.345	109.002	577.313
HP/Wt.	85 Plym. Gran Fury	85 Suburu DH	86 Plym. Caravelle	89 Toyota Camry	89 Porsche 911 Turbo
,	0.170	0.337	0.375	0.428	0.948
Size	73 Honda Civic	77 Renault GTL	89 Hyundai Sonata	81 Pontiac F-Bird	73 Imperial
	0.756	1.131	1.270	1.453	1.888
MP\$	74 Cad. Eldorado	78 Buick Skyhawk	82 Mazda 626	84 Pontiac 2000	89 Geo Metro
	8.46	15.57	20.10	24.86	64.37
MPG	74 Cad. Eldorado	79 BMW 528i	81 Dodge Challenger	75 Suburu DL	89 Geo Metro
	9	17	20	25	53

#### TABLE III

#### RESULTS WITH LOGIT DEMAND AND MARGINAL COST PRICING (2217 OBSERVATIONS)

Variable	OLS Logit Demand	I∨ Logit Demand	OLS ln ( <i>price</i> ) on w
Constant	-10.068	-9.273	1.882
	(0.253)	(0.493)	(0.119)
HP / Weight*	-0.121	1.965	0.520
, .	(0.277)	(0.909)	(0.035)
Air	-0.035	1.289	0.680
	(0.073)	(0.248)	(0.019)
MP\$	0.263	0.052	_
	(0.043)	(0.086)	
MPG*		_	-0.471
			(0.049)
Size*	2.341	2.355	0.125
	(0.125)	(0.247)	(0.063)
Trend		_	0.013
			(0.002)
Price	-0.089	-0.216	
	(0.004)	(0.123)	
No. Inelastic	()	(,	
Demands	1494	22	n.a.
(+/-2 s.e.'s)	(1429 - 1617)	(7 - 101)	
$R^2$	0.387	n.a.	.656

#### TABLE IV

#### ESTIMATED PARAMETERS OF THE DEMAND AND PRICING EQUATIONS: BLP SPECIFICATION, 2217 OBSERVATIONS

Demand Side Parameters	Variable	Parameter Estimate	Standard Error	Parameter Estimate	Standard Error
Means ( $\overline{\beta}$ 's)	Constant	-7.061	0.941	-7.304	0.746
	HP / Weight	2.883	2.019	2.185	0.896
	Air	1.521	0.891	0.579	0.632
	MP\$	-0.122	0.320	-0.049	0.164
	Size	3.460	0.610	2.604	0.285
Std. Deviations ( $\sigma_{\alpha}$ 's)	Constant	3.612	1.485	2.009	1.017
β	HP / Weight	4.628	1.885	1.586	1.186
	Air	1.818	1.695	1.215	1.149
	MP\$	1.050	0.272	0.670	0.168
	Size	2.056	0.585	1.510	0.297
Term on Price $(\alpha)$	$\ln(y-p)$	43.501	6.427	23.710	4.079
Cost Side Parameters					
	Constant	0.952	0.194	0.726	0.285
	ln (HP/Weight)	0.477	0.056	0.313	0.071
	Air	0.619	0.038	0.290	0.052
	$\ln(MPG)$	-0.415	0.055	0.293	0.091
	ln (Size)	-0.046	0.081	1.499	0.139
	Trend	0.019	0.002	0.026	0.004
	$\ln(q)$			-0.387	0.029

#### TABLE VI A Sample from 1990 of Estimated Own- and Cross-Price Semi-Elasticities: Based on Table IV (CRTS) Estimates

	Mazda 323	Nissan Sentra	Ford Escort	Chevy Cavalier	Honda Accord	Ford Taurus	Buick Century	Nissan Maxima	Acura Legend	Lincoln Town Car	Cadillac Seville	Lexus LS400	<b>BMW</b> 735i
323	- 125.933	1.518	8.954	9.680	2.185	0.852	0.485	0.056	0.009	0.012	0.002	0.002	0.000
Sentra	0.705	- 115.319	8.024	8.435	2.473	0.909	0.516	0.093	0.015	0.019	0.003	0.003	0.000
Escort	0.713	1.375	-106.497	7.570	2.298	0.708	0.445	0.082	0.015	0.015	0.003	0.003	0.000
Cavalier	0.754	1.414	7.406	-110.972	2.291	1.083	0.646	0.087	0.015	0.023	0.004	0.003	0.000
Accord	0.120	0.293	1.590	1.621	- 51.637	1.532	0.463	0.310	0.095	0.169	0.034	0.030	0.005
Taurus	0.063	0.144	0.653	1.020	2.041	- 43.634	0.335	0.245	0.091	0.291	0.045	0.024	0.006
Century	0.099	0.228	1.146	1.700	1.722	0.937	-66.635	0.773	0.152	0.278	0.039	0.029	0.005
Maxima	0.013	0.046	0.236	0.256	1.293	0.768	0.866	-35.378	0.271	0.579	0.116	0.115	0.020
Legend	0.004	0.014	0.083	0.084	0.736	0.532	0.318	0.506	-21.820	0.775	0.183	0.210	0.043
TownCar	0.002	0.006	0.029	0.046	0.475	0.614	0.210	0.389	0.280	-20.175	0.226	0.168	0.048
Seville	0.001	0.005	0.026	0.035	0.425	0.420	0.131	0.351	0.296	1.011	-16.313	0.263	0.068
LS400	0.001	0.003	0.018	0.019	0.302	0.185	0.079	0.280	0.274	0.606	0.212	-11.199	0.086
735 <i>i</i>	0.000	0.002	0.009	0.012	0.203	0.176	0.050	0.190	0.223	0.685	0.215	0.336	-9.376

#### TABLE VII

#### SUBSTITUTION TO THE OUTSIDE GOOD

	Given a price increase, the percentage who substitute to the outside good (as a percentage of all who substitute away.)				
Model	Logit	BLP			
Mazda 323	90.870	27.123			
Nissan Sentra	90.843	26.133			
Ford Escort	90.592	27.996			
Chevy Cavalier	90.585	26.389			
Honda Accord	90.458	21.839			
Ford Taurus	90.566	25.214			
Buick Century	90.777	25.402			
Nissan Maxima	90.790	21.738			
Acura Legend	90.838	20.786			
Lincoln Town Car	90.739	20.309			
Cadillac Seville	90.860	16.734			
Lexus LS400	90.851	10.090			
BMW 735 <i>i</i>	90.883	10.101			

#### TABLE VIII

#### A SAMPLE FROM 1990 OF ESTIMATED PRICE-MARGINAL COST MARKUPS AND VARIABLE PROFITS: BASED ON TABLE 6 (CRTS) ESTIMATES

		Markup	Variable Profits
	Price	(p - MC)	q*(p-MC)
Mazda 323	\$5,049	\$ 801	\$18,407
Nissan Sentra	\$5,661	\$ 880	\$43,554
Ford Escort	\$5,663	\$1,077	\$311,068
Chevy Cavalier	\$5,797	\$1,302	\$384,263
Honda Accord	\$9,292	\$1,992	\$830,842
Ford Taurus	\$9,671	\$2,577	\$807,212
Buick Century	\$10,138	\$2,420	\$271,446
Nissan Maxima	\$13,695	\$2,881	\$288,291
Acura Legend	\$18,944	\$4,671	\$250,695
Lincoln Town Car	\$21,412	\$5,596	\$832,082
Cadillac Seville	\$24,353	\$7,500	\$249,195
Lexus LS400	\$27,544	\$9,030	\$371,123
BMW 735 <i>i</i>	\$37,490	\$10,975	\$114,802

# Comments on BLP (I)

- Very influential paper that has led to countless empirical studies and a large methodological literature
- The empirical results make a convincing case for the random coefficient model
- Identification and estimation challenges of BLP are now much better understood than they were at the time
- There are now many good sources to dive deeper into these types of models:
  - 1. For a general overview: 2021 IO Handbook Chapter 1 (Berry and Haile) and Chaper 2 (Gandhi and Nevo)
  - 2. For identification: Berry and Haile, Annual Review of Economics (2016), and Econometrica (2014)
  - 3. For practical estimation questions: Conlon and Gortmaker, RAND (2020)

# Comments on BLP (I)

- Ignores that cars are a durable good. Durable good aspects are studied in:
  - Gowrisankaran and Rysman (JPE, 2012)
  - Gavazza et al. (AER, 2014)
  - Gillingham (JPE, 2021)
- Abstracts from dealerships. State franchise laws prohibit direct sales to consumers in most states.
- Model ignores that car prices are often negotiated.
- Ignores the financial transaction that is involved in a car purchase (accounts for > 50% of dealer profits)

Glenn has already introduced you to Bresnahan (1987) and Miller and Weinberg (2017).

We will now look at two conduct testing papers in the ready-to-eat (RTE) cereal market.

- Nevo (2001): Is the cereal industry collusive?
- Backus, Conlon, and Sinkinson (2021): is competition in this market consistent with the common ownership hypothesis?

# Nevo (2001) — market power in the cereal industry

Why does the RTE cereal industry sustain such high gross margins?

#### **Competing explanations:**

- Product differentiation (accounting for firms' multi-product incentives)
- Collusion

#### Approach

- Only use demand estimates to recover markups under alternatives
- Compare model-implied markups to accounting markups
- Panel data on demand for cereals across geographical markets

# The historical origins of ... breakfast cereals



James Caleb Jackson (1811-1895)  $Granula \rightarrow Exit$ 

Image in the public domain via Wikimedia Commons.

John Harvey Kellogg (1852-1943) Granola → Incumbent

Image in the public domain via Project Gutenberg.

Image in the public domain via Wikipedia.

Will Keith Kellogg (1860-1951)

Sugar  $\rightarrow$  Incumbent



Charles William Post (1854-1914) Grape Nuts  $\rightarrow$  Competitor

Image in the public domain via Wikipedia

yours truty





 $\rightarrow$  Many brands, high churn and advertising expenditures. Brand proliferation as barriers to entry? (Schmalensee, 1987 Bell Journal of Economics)

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#### TABLE I

#### VOLUME MARKET SHARES

	88Q1	88Q4	89Q4	90Q4	91Q4	92Q4
Kellogg	41.39	39.91	38.49	37.86	37.48	33.70
General Mills	22.04	22.30	23.60	23.82	25.33	26.83
Post	11.80	10.30	9.45	10.96	11.37	11.31
Quaker Oats	9.93	9.00	8.29	7.66	7.00	7.40
Ralston	4.86	6.37	7.65	6.60	5.45	5.18
Nabisco	5.32	6.01	4.46	3.75	2.95	3.11
C3	75.23	72.51	71.54	72.64	74.18	71.84
C6	95.34	93.89	91.94	90.65	89.58	87.53
Private Label	3.33	3.75	4.63	6.29	7.13	7.60

 $\rightarrow$  Highly concentrated industry

# Nevo (2001) — motivating facts

#### TABLE III

Item	\$/lb	% of Mfr Price	% of Retail Price
Manufacturer Price	2.40	100.0	80.0
Manufacturing Cost:	1.02	42.5	34.0
Grain	0.16	6.7	5.3
Other Ingredients	0.20	8.3	6.7
Packaging	0.28	11.7	9.3
Labor	0.15	6.3	5.0
Manufacturing Costs (net of capital costs) <sup>a</sup>	0.23	9.6	7.6
Gross Margin		57.5	46.0
Marketing Expenses:	0.90	37.5	30.0
Advertising	0.31	13.0	10.3
Consumer Promo (mfr coupons)	0.35	14.5	11.7
Trade Promo (retail in-store)	0.24	10.0	8.0
Operating Profits	0.48	20.0	16.0

#### DETAILED ESTIMATES OF PRODUCTION COSTS

<sup>a</sup> Capital costs were computed from ASM data. Source: Cotterill (1996) reporting from estimates in CS First Boston Reports "Kellogg Company," New York, October 25, 1994.

 $\rightarrow$  Large gross (accounting) markups

### Nevo (2001) — demand and instruments

Demand model is similar to BLP (1995) but leverages panel data

$$u_{ijt} = x_j \beta_i^* - \alpha_i^* p_{jt} + \xi_j + \Delta \xi_{jt} + \varepsilon_{ijt}$$

where

$$\left(\begin{array}{c} \alpha_i^* \\ \beta_i^* \end{array}\right) = \left(\begin{array}{c} \alpha_0 \\ \beta_0 \end{array}\right) + \Pi D_i + \sum \nu_i$$

with  $v_i \sim N(0, I_{k+1})$  and demographics  $D_i$ . *t* is city-quarter (6 quarters)

- Product characteristics: sugar, fat, calories, mushy, fiber, all-family, kids, adults

Problems with BLP instruments

- BLP instruments are constant within-brand, wish to identify within city-quarter-brand variation in prices

#### Two instruments

- 1. Panel version of Hausman instruments. Issue: common national shocks, coordinated advertising/stocking
- 2. "Cost-side" instruments: region dummies to pick up transportation costs; city density (cost of space). **Issue:** brand-specific regional shocks, or changes in demand due to income

#### TABLE V

#### RESULTS FROM LOGIT DEMAND<sup>a</sup>

		OLS					IV			
Variable	(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Price	-4.96 (0.10)	-7.26 (0.16)	- 7.97 (0.15)	-8.17 (0.11)	-17.57 (0.50)	-17.12 (0.49)	-22.56 (0.51)	-23.77 (0.53)	-23.37 (0.47)	-23.07 (1.17)
Advertising	0.158 (0.002)	0.026 (0.002)	0.026 (0.002)	0.157 (0.002)	0.020 (0.002)	0.020 (0.002)	0.018 (0.002)	0.017 (0.002)	0.018 (0.002)	0.013 (0.002)
Log of Median Income	—	_	0.89 (0.02)	—	_	_	1.06 (0.02)	1.13 (0.02)	1.12 (0.02)	_
Log of Median Age	—	—	-0.423 (0.052)	—	—	—	-0.063 (0.059)	0.003 (0.062)	-0.007 (0.061)	—
Median HH Size	—	—	-0.126 (0.027)	—	—	—	-0.053 (0.029)	-0.036 (0.031)	-0.038 (0.031)	—
Fit/Test of Over Identification <sup>b</sup>	0.54	0.72	0.74	436.9 (26.30)	168.5 (30.14)	181.2 (16.92)	83.96 (30.14)	82.95 (16.92)	85.87 (42.56)	15.06 (42.56)
1st Stage $R^2$	_	_	_	0.889	0.908	0.908	0.910	0.909	0.913	0.952
1st Stage F-test	_		_	5119	124	288	129	291	144	180
Instruments <sup>c</sup>	—	—	—	brand dummies	prices	cost	prices	cost	prices, cost	prices, cost

#### TABLE VI

RESULTS FROM THE FULL	MODEL	ĩ
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Means	Standard	Interactions with Demographic Variables:				
(β's)	(σ's)	Income	Income Sq	Age	Child	
-27.198	2.453	315.894	-18.200	_	7.634	
(5.248)	(2.978)	(110.385)	(5.914)		(2.238)	
0.020	_	_	_	_	_	
(0.005)						
$-3.592^{b}$	0.330	5.482		0.204	_	
(0.138)	(0.609)	(1.504)		(0.341)		
1.146 <sup>b</sup>	1.624	_	_	_	_	
(0.128)	(2.809)					
5.742 <sup>b</sup>	1.661	-24.931	_	5.105	_	
(0.581)	(5.866)	(9.167)		(3.418)		
-0.565 <sup>b</sup>	0.244	1.265		0.809		
(0.052)	(0.623)	(0.737)		(0.385)		
1.627 <sup>b</sup>	0.195	_		_	-0.110	
(0.263)	(3.541)				(0.0513)	
0.781 <sup>b</sup>	0.1330				(,	
(0.075)	(1.365)					
1.021 <sup>b</sup>	2.031					
(0.168)	(0.448)					
1.972 <sup>b</sup>	0.247		_	_		
(0.186)	(1.636)					
		5.05 (8)				
		3472.3				
		0.7				
	$\begin{array}{c} \text{Mcans} \\ (\beta^{\text{s}}) \end{array} \\ \hline -27.198 \\ (5.248) \\ 0.020 \\ (0.005) \\ -3.592^{b} \\ (0.138) \\ 1.146^{b} \\ (0.128) \\ 5.742^{b} \\ (0.581) \\ -0.565^{b} \\ (0.521) \\ 1.627^{b} \\ (0.263) \\ 0.781^{b} \\ (0.075) \\ 1.021^{b} \\ (0.168) \\ 1.972^{b} \\ (0.186) \end{array}$	$\begin{array}{c c} \mbox{Mcans} & \mbox{Standard} \\ \mbox{Mcans} & \mbox{G}^{(3)} \\ \mbox{C}^{(3)} & \mbox{C}^{(3)} \\ \mbox{C}^{(2)} & \mbox{C}^{(2)} \\ $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	

#### TABLE VIII

#### MEDIAN MARGINS<sup>a</sup>

	Logit (Table V column ix)	Full Model (Table VI)
Single Product Firms	33.6% (31.8%–35.6%)	35.8% (24.4%–46.4%)
Current Ownership of 25 Brands	35.8% (33.9%-38.0%)	42.2% (29.1%-55.8%)
Joint Ownership of 25 Brands	41.9% (39.7%-44.4%)	72.6% (62.2%–97.2%)
Current Ownership of All Brands	37.2% (35.2%–39.4%)	_
Monopoly/Perfect Price Collusion	54.0% (51.1%–57.3%)	—

 $\rightarrow$  Current ownership structure matches markup estimates

#### Comments

- Paper is well written and explained
- Natural industry to account for multi-product considerations (few producers but many brands)
- Use demand model to speak to a substantive issue of collusion
- Advertising not a strategic variable
- Would firms be able to implement the monopoly solution?
- Testing approach is predicated on observing the right accounting cost

The common ownership hypothesis

### The common ownership hypothesis

 $\rightarrow$  large diversified owners may place non-zero weights on profits of different firms that compete with each other.

The Top Owners of the Largest U.S. Airlines

AMERICAN AIRLINES	
T. Rowe Price	S OWNERSHIP: 15.71
PRIMECAP	6.69
Vanguard	6.32
BlackRock	5.67
State Street	3.53
Putnam	2.72
Fidelity	1.88
Wellington Management	1.45
Adage Capital Manageme	ont 1.19
Stelliam Investment Mar	agement 1.16

SOUT	rнw	IEST		INES
300		E 3 I	ALING	JINE 3

SOUTHWEST AIRLINES	
PRIMECAP	11.83
Fidelity	7,78
Vanguard	6.25
BlackRock	6.23
State Street	3.61
Egerton Capital	2,46
BNY Mellon Asset Management	1.56
Dimensional Fund Advisors	1.22
T. Rowe Price	1.09
Northern Trust Global Investments	1.06

DELTA AIR LINES	
Vanguard	6.13
BlackRock	
J.P. Morgan Asset Management	4:62
Lansdowne Partners	3.54
State Street	3.43
PRIMECAP	2.61
Fidelity	2.13
AllianceBernstein	1.62
PAR Capital Management	1.53
BNY Mellon Asset Management	1.49

#### UNITED AIRLINES

/anguard	7.19
BlackRock	6.74
PRIMECAP	6.08
PAR Capital Management	5.05
J.P. Morgan Asset Management	3.95
Altimeter Capital Management	3.57
State Street	3.36
r. Rowe Price	3.31
Janus Capital	3.19
Fidelity	3.03

© Harvard Business School Publishing. All rights reserved. This content is excluded from our Creative Commons license. For more information, see https://ocw.mit.edu/help/faq-fair-use/ **Recent empirical work** suggests that the growth of large diversified common owners led to increases in prices in various industries

- Banking services, (Azar, Raina, and Schmalz 2016)
- Airfares (Azar, Schmalz, and Tecu 2018)

### The common ownership hypothesis: Rotemberg (1984), O'Brien and Salop (2000)

**Investor** has  $\beta_{gs}$  fraction of cash flow rights of firm g's profit  $\pi_g$ 

$$v_s = \sum_{orall g} eta_{gs} \cdot \pi_g$$

### The common ownership hypothesis: Rotemberg (1984), O'Brien and Salop (2000)

**Investor** has  $\beta_{gs}$  fraction of cash flow rights of firm g's profit  $\pi_g$ 

$$v_s = \sum_{orall g} eta_{gs} \cdot \pi_g$$

Firms place pareto-weights  $\gamma_{fs}$  on investors when maximizing objective function  $Q_f(p_f, p_{-f})$ :

$$Q_{f}(p_{f}, p_{-f}) = \sum_{\forall s} \gamma_{fs} \cdot v_{s}(p_{f}, p_{-f}) = \sum_{\forall s} \gamma_{fs} \cdot \left(\sum_{\forall g} \beta_{gs} \cdot \pi_{g}(p_{f}, p_{-f})\right) = \sum_{\forall s} \gamma_{fs} \beta_{fs} \pi_{f} + \sum_{\forall s} \gamma_{fs} \sum_{\forall f \neq g} \beta_{gs} \pi_{g} \propto \pi_{f} + \sum_{g \neq f} \underbrace{\left(\sum_{\forall s} \gamma_{fs} \beta_{gs}}{\sum_{\forall s} \gamma_{fs} \beta_{fs}}\right)}_{\equiv \kappa_{fg}(\gamma_{f}, \beta)} \pi_{g}$$

The common ownership hypothesis: Rotemberg (1984), O'Brien and Salop (2000)

Firm profits with common ownership effect:

$$\max_{p_f} \pi_f \left( p_f, p_{-f} \right) + \sum_g \kappa_{fg} \pi_g \left( p_f, p_{-f} \right)$$

First order condition:

$$\underbrace{q_{j}(p) + (p_{j} - c_{j}) \cdot \frac{\partial q_{j}}{\partial p_{j}}(p)}_{\text{single product FOC}} + \underbrace{\sum_{g} \kappa_{fg} \cdot \left(\sum_{k' \in \mathcal{J}_{g}} (p_{k'} - c_{k'}) \cdot \frac{\partial q_{k'}}{\partial p_{j}}(p)\right)}_{\text{portfolio effects}} = 0$$

Backus, Conlon, Sinkinson (2021a) — the rise of institutional, diversified investment

# Backus, Conlon, Sinkinson (2021a) — the rise of institutional, diversified investment



# Backus, Conlon, Sinkinson (2021a) - profit weights



Backus, Conlon, Sinkinson (2021b) — common ownership, cereals

### Backus, Conlon, Sinkinson (2021b) - common ownership, cereals

3.51%

2.60%

2.25%

Barclays Global Investors

AllianceBernstein L.P.

FMR LLC

2004		General Mills (GIS) 2010		2016	
Capital Research and Management	7.28%	BlackRock, Inc	8.70%	BlackRock, Inc	7.36%
Barclays Global Investors	3.24%	State Street Global Advisors	5.92%	The Vanguard Group	6.92%
Wellington Management Group	3.06%	The Vanguard Group	3.56%	State Street Global Advisors	6.14%
State Street Global Advisors	2.48%	MFS	2.65%	MFS	3.37%
The Vanguard Group	1.95%	Capital Research and Management	2.43%	Capital Research and Management	2.12%
		Kellogg's (K)			
2004		2010		2016	
W.K. Kellogg Foundation	29.87%	W.K. Kellogg Foundation	22.94%	W.K. Kellogg Foundation	19.75%
Gund Family	7.26%	Gund Family	8.65%	Gund Family	7.68%
Capital Research and Management	2.83%	Capital Research and Management	3.54%	The Vanguard Group	4.97%
Barclays Global Investors	2.81%	BlackRock, Inc	2.97%	BlackRock, Inc	4.64%
W.P. Stewart & Co.	2.63%	The Vanguard Group	2.42%	MFS	3.51%
		Quaker Oats, a Unit of PepsiCo	o (PEP)		
2004		2010		2016	
Barclays Global Investors	4.40%	BlackRock, Inc	4.64%	The Vanguard Group	6.72%
State Street Global Advisors	2.81%	Capital Research and Management	4.37%	BlackRock, Inc	5.63%
FMR LLC	2.74%	The Vanguard Group	3.64%	State Street Global Advisors	3.98%
The Vanguard Group	2.08%	State Street Global Advisors	3.19%	Wellington Management Group	1.48%
Capital Research and Management	1.82%	Bank of America	1.63%	Northern Trust	1.37%
Post Brands, a U 2004	Jnit of Altr	ia (2004, MO), Ralcorp (2010, RA 2010	H), and F	<b>Post Holdings (2016, POST)</b> 2016	
Capital Research and Management	7.37%	FMR LLC	10.18%	Wellington Management Group	9.63%
State Street Global Advisors	3.61%	BlackRock, Inc	8.35%	BlackRock, Inc	8.42%

3.57%

3.39%

2.68%

FMR LLC

The Vanguard Group

Tourbillon Capital Partners

The Vanguard Group

Baron Capital Group

Steinberg Asset Management

31/34

7.24%

6.93%

6.89%

Derive moment for different **conduct models** *m* from:

$$mc_{jt} = \psi_j^m \left( \mathbf{s}_t, \mathbf{p}_t, \mathcal{D} \left( \mathbf{z}_t \right) \right)$$

Derive moment for different **conduct models** *m* from:

$$mc_{jt} = \psi_j^m \left( \mathbf{s}_t, \mathbf{p}_t, \mathcal{D} \left( \mathbf{z}_t \right) \right) = h_s \left( x_{jt}, \mathbf{w}_{jt} \right) + \omega_{jt}^m,$$

Derive moment for different **conduct models** *m* from:

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where moments  $\mathbb{E} \left[ \omega_{jt} \mid \mathbf{z}_t \right] = 0$  are used to construct the GMM objective function  $\tilde{Q}$ .

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Test statistic (Rivers and Vuong (2002)):

$$T = rac{\sqrt{n} \cdot \left( ilde{Q}^{m_1} - ilde{Q}^{m_2}
ight)}{\widehat{\sigma}} \sim \mathcal{N}(0, 1)$$

Derive moment for different **conduct models** *m* from:

$$mc_{jt} = \psi_j^m \left( \mathbf{s}_t, \mathbf{p}_t, \mathcal{D} \left( \mathbf{z}_t \right) \right) = h_s \left( x_{jt}, \mathbf{w}_{jt} \right) + \omega_{jt}^m,$$

where moments  $\mathbb{E} \left[ \omega_{jt} \mid \mathbf{z}_t \right] = 0$  are used to construct the GMM objective function  $\tilde{Q}$ .

Test statistic (Rivers and Vuong (2002)):

$$T = \frac{\sqrt{n} \cdot \left(\tilde{Q}^{m_1} - \tilde{Q}^{m_2}\right)}{\widehat{\sigma}} \sim \mathcal{N}(0, 1)$$

#### **Comments:**

- 1. Like Nevo (2021) they estimate a demand model for cereals
- 2. Like Nevo (2021) they test different conduct models but with a focus on common ownership
- 3. Unlike Nevo (2021) they do not discern model through a known markup estimate
- 4. Instead they test which conduct model best fits the estimated cost function

# Backus, Conlon, Sinkinson (2021b) - common ownership, cereals

	Others' Costs	Demographics	BLP Inst.	Dmd. Opt. Inst.		
Own Profit Max vs.		Panel 1: $A(\mathbf{z}_t) =$	$\mathbf{z}_t$ , linear $h_s(\cdot)$			
Common Ownership	-2.4732	-0.0079	-1.2333	-4.9099		
Common Ownership (MA)	-2.5918	0.0070	-1.2105	-4.9215		
Common Ownership (Lag)	-2.5208	0.0075	-1.2125	-4.9351		
Perfect Competition	0.8611	-2.3033	-3.1652	-10.9229		
Monopolist	-2.4166	-0.8783	-3.5162	-6.0048		
Own Profit Max vs.	Panel	Panel 2: $A(\mathbf{z}_t) = \mathbb{E}[\Delta \eta^{12}   \mathbf{z}_t]$ , linear $h_s(\cdot)$ and $g(\cdot)$				
Common Ownership	-1.2859	-0.2126	-0.8317	-5.2361		
Common Ownership (MA)	-1.3993	-0.2071	-0.8340	-5.3019		
Common Ownership (Lag)	-1.3506	-0.2093	-0.8367	-5.3271		
Perfect Competition	1.1732	-0.8843	-1.4708	-10.7559		
Monopolist	-1.4038	-0.3243	-1.0613	-5.3183		
Own Profit Max vs.	Panel 3: 4	Panel 3: $A(\mathbf{z}_t) = \mathbb{E}[\Delta \eta^{12}   \mathbf{z}_t]$ , random forest $h_s(\cdot)$ and $g(\cdot)$				
Common Ownership	-4.8893	-5.4460	-5.4412	-5.9585		
Common Ownership (MA)	-5.4345	-6.1348	-5.8757	-6.4357		
Common Ownership (Lag)	-5.1770	-5.9221	-5.7041	-6.2255		
Perfect Competition	-7.7749	-8.7051	-8.9758	-10.0654		
Monopolist	-5.2711	-6.7789	-5.9158	-6.5933		

#### Table 8: Testing Results: Own-Profit Maximization vs Alternatives

# The common ownership hypothesis

#### Comments:

- Based on the models and measurement it seems a plausible conjecture that common-ownership incentives could reduce competition
- This case study rejects the common ownership hypothesis in favor of own-profit maximization
- More generally, many people are highly skeptical of the hypothesis due to a lack of (i) plausible mechanisms on how to act on those incentives, and (ii) a smoking gun that would suggest that institutional investors have acted on them
- Anton et al. (2022) suggest that managerial incentives are a potential mechanism

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