- Understand the purpose of the SCF
- Distinguish between its three sections
- Understand the difference between the direct and indirect methods for the Operations section
- Understand the adjustments to Net Income required to derive Cash Flow from Operations
- Practice these concepts



Beginning Balance

Assets = Liabilities + S.E. $\Delta Cash + \Delta OA = \Delta Liabilities + \Delta CC + NI - Div$ Assets = Liabilities + S.E.

Ending Balance

 \Rightarrow Δ Cash +/- "other stuff" = NI



- Fixed claimants (lenders)
- Residual claimants (shareholders)
- Managers

Why do we need a separate financial statement?



- Direct or indirect statements
- Categorize transactions into one of the following:
 - Operating Activities
 - cash provided by the sale of goods or service, including interest and dividends received
 - cash used to pay operating expenses, including interest expense
 - Investing Activities
 - cash used to buy long-term assets and investments
 - cash obtained by selling long-term assets and investments
 - Financing Activities
 - cash provided by issuing stock or debt instruments
 - cash used to repay debt principal and repurchase stock
 - cash used to pay dividends, but NOT interest paid on debt



- Direct: start from cash transactions
 - ► Investing and Financing sections ==> always direct
- Indirect: start from NI, back out accruals
 - ► Cash flow *amount* from operations ==> same as direct
 - ► **Key difference:** *Presentation* in the cash flow from operations section



 What events affect cash flow from operations and net income equally?

• What events affect cash flow from operations but NOT net income?

• What events affect net income but NOT cash flow from operations?



Direct Indirect

Beginning Cash

- + Cash rcv'd from customers
- + Interest received
- Cash paid to suppliers
- Cash paid to employees
- Interest paid
- +/- other adjustments
- = Cash from Operations
- +/- Cash from Investing
- +/- Cash from Financing
- = Ending Cash

Beginning Cash

Net Income

- + Increase in payables
- Increase in receivables
- +/- other adjustments

- = Cash from Operations
- +/- Cash from Investing
- +/- Cash from Financing
- = Ending Cash



Balance sheet equation:

Differences:

$$\mathbf{A}(\mathbf{t}) = \mathbf{L}(\mathbf{t}) + \mathbf{E}(\mathbf{t})$$

$$A = L + E$$

Decompose:

$$Cash + CA + NCA = CL + NCL + CC + OE + RE$$

Note that RE = NI - Div, thus after rearranging,

$$Cash = NI - CA + CL - NCA + NCL + OE + CC - Div$$

Accounts we know:



$$Cash_{financing} = NCL + CC - Div$$



Special Rules for Significant Noncash Transactions

Some transactions are omitted from the SCF but disclosed elsewhere (such as at the bottom of the SCF) so long as they are material:

- Acquisition of assets by assuming liabilities (including capital lease obligations) or by issuing equity securities
- Exchanges of non-monetary assets
- Refinancing of long-term debt
- Conversion of debt or preferred stock to common stock
- Issuance of equity securities to retire debt

