# Order Full Rate, Leadtime Variability, and Advance Demand Information in an Assemble-To-Order System

by Lu, Song, and Yao (2002)

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This summary presentation is based on: Lu, Yingdong, and Jing-Sheng Song. "Order-Based Cost Optimization in Assemble-to-Order Systems." To appear in *Operations Research*, 2003.

## **Preview**

- Assembly-to-order system
  - Each product is assembled from a set of components,
  - Demand for products following batch Poisson processes,
  - Inventory of each component follows a base-stock policy
  - Replenishment leadtime i.i.d. random variables for each component.
- Model as a  $M^{^x}/G/\infty$  queue, driven by a common multiclass batch Poisson input stream
  - Derive the joint queue-length distribution,
  - Order fulfillment performance measure.

## Model

- *M* different components, and  $F = \{1, 2, ..., m\}$  are the component indices.
- Customer orders arrive as a stationary Poisson process,  $\{A(t), t \ge 0\}$ , with rate  $\lambda$ .
- Order type K: it contains positive units of component in K and 0 units in FVK.
  - An order is of type K with probability  $q^k$ ,  $\sum_{\kappa} q^{\kappa} = 1$

  - Type K order stream forms a compound Poisson process with rate  $\lambda^K = q^K \lambda$  A type-K order has  $Q_j^K$  units for each component j,  $Q_K = (Q_j^K, j \in K)$  has a known discrete distribution.
- For each component *i*, the demand process forms a compound Poisson process.

## Model

- Demand are filled on a FCFS basis.
- Demand are backlogged (if one or more components are missing), and are filled on a FCFS basis.
- Inventory of each component is controlled by an independent base-stock policy,
  - Where s<sub>i</sub> is the base-stock level for component i
  - For each component i, replenishment leadtimes,  $L_i$ , are i.i.d., with a cdf of  $G_i$
  - Net inventory at time t,  $I_i(t) = s_i X_i(t)$ , i = 1, ..., m, where  $X_i(t)$  is the number of outstanding orders of component i at time t.
- Immediate availability of all components needed for an arriving demand as the "off-the-shelf" fill rate.
  - Off-the-shelf fill rate of component i,  $f_i = P[X_i + Q_i \le s_i]$
  - Off-the-shelf fill rate of demand type K,  $f^{K} = P[X_i + Q_i^{K} \le s_i, \forall i \in K]$
  - Average (over all demand types) off-the-shelf fill rate,  $f = \sum_{K} q^{K} f^{K}$

# Performance Analysis

• Derive the joint distribution and steady state limit of vector  $X(t) = (X_1(t), \dots, X_m(t))$ 

(See "Suppliers/Arrivals Replenishment Orders" diagram in Lu, Song, and Yao paper)

- Each component i, the number of outstanding orders is exactly the number of jobs in service in an  $M_i^{\mathcal{Q}_i}/G_i/\infty$  queue with Poisson arrival  $\lambda_i$  and batch size  $Q_i$
- The *m* queues are not independent.
- Given the number of demand arrivals up to t, the  $X_i(t)s$  are independent of one another.

## Performance Analysis

- Proposition 1:  $X(t) = (X_1(t), ..., X_m(t))$  has a limiting distribution. Derive the generating function of X.
- In the special case of unit arrival,  $Q_i \equiv 1$ , the generating function of X corresponds to a multivariate Poisson distribution. For each i,  $X_i$  is a Poisson variable with parameter  $\lambda_i \ell_i = (\Sigma_{K \in \mathfrak{R}_i} \lambda^K) \ell_i$
- The correlation of the queue is solely induced by the common arrivals. If the proportion of the demand types that require both *i* and *j* are very small, the correlation between  $X_i$  and  $X_j$  is negligible.
- Level of correlation is independent of the demand rate.
- Reducing the variability of leadtime or batch sizes will result in a higher correlation among the queue lengths of outstanding jobs.

## Response-time-based order fill rate

- 1)  $f^{K}(w)$  is the probability of having all the components ready within w units of time.
- 2)  $D_i(t,t+u] := D_i(t+u) D_i(t)$
- 3) Total number of departures from queue *i* in  $(\tau, \tau + w) = X_i(\tau) + D_i(\tau, \tau + w) X_i(\tau + w)$
- 4)  $I_i(\tau) + \{X_i(\tau) + D_i(\tau, \tau + w) X_i(\tau + w)\} \ge 0$
- $(\tau + w) D_i(\tau, \tau + w) \le s_i, i \in K$

6) 
$$X_{i}(\tau+w) = X_{i}^{w}(\tau) + \sum_{n=1}^{Q_{i}^{K}} 1\{L_{i}^{n} > w\} + X_{i}(\tau, \tau+w]$$

7) Demand at  $\tau$  can be supplied by  $\tau + w$  iff

e supplied by 
$$\mathcal{T}+W$$
 iff 
$$X_i^w(\tau)+X_i(\tau,\tau+w]-D_i(\tau,\tau+w]\leq s_i-\sum_{n=1}^{Q_i^K}1\{L_i^n>w\},\ i\in K$$
 
$$Y_i:=X_i^w-Y_i^w$$

Order fill rate of type-K demand within time window w,  $f^{K}(w) = P\left[Y_{i} + \sum_{n=1}^{Q_{i}^{K}} 1\{L_{i}^{n} > w\} \leq s_{i}, \forall i \in K\right]$ Mean:

9) Mean: 
$$E[Y_i] = \left(\sum_{\Im \in \Re_i} \lambda^{\Im} E(Q_i^{\Im})\right) (\ell_i - w)$$

## Connection to advance demand information

- Suppose each order arrival epoch is known w time units in advance, where w>0 is a
  deterministic constant.
- Suppose a type-K order arrives at  $\tau$ , and this information is known at  $\tau+w$ , we can fill this order upon its arrival with probability,

$$f_A^K(0) = \mathsf{P} \bigg\{ X_i^w(\tau - w) + X_i(\tau - w, \tau] - D_i(\tau - w, \tau] \ \leqslant s_i - \sum_{n=1}^{\mathcal{Q}_i^K} \mathbf{1}[L_i^n > w], \ i \in K \bigg\} = f^K(w).$$

- Advance demand information improves the off-the-shelf fill rate:  $f^{K}(w) \geqslant f^{K}(0)$
- $\begin{array}{l} \bullet \quad \text{Compare } f_{\scriptscriptstyle A}^{\scriptscriptstyle K}(0) \text{ with that of the modified system, } \hat{f}^{\scriptscriptstyle K}(0) \text{ , where leadtime is reduced from} \\ \hat{f}^{\scriptscriptstyle K}(0) = \mathrm{P} \bigg\{ X_i^{\scriptscriptstyle W} + \sum_{n=0}^{\mathcal{Q}_i^{\scriptscriptstyle K}} 1[\hat{L}_i^n > 0] \leq s_i, \ \forall i \in K \bigg\} \leq f^{\scriptscriptstyle K}(w) \end{array}$
- Knowing demand in advance (by w time units) is more effective, in terms of order fill rate, than reducing the supply leadtime of components.