



*Topic one: Production line profit maximization subject to a production rate constraint*



## The profit maximization problem

$$\max_{\mathbf{N}} J(\mathbf{N}) = AP(\mathbf{N}) - \sum_{i=1}^{k-1} b_i N_i - \sum_{i=1}^{k-1} c_i \bar{n}_i(\mathbf{N})$$

$$\text{s.t. } P(\mathbf{N}) \geq \hat{P},$$

$$N_i \geq N_{\min}, \forall i = 1, \dots, k-1.$$

where  $P(\mathbf{N})$  = production rate, parts/time unit

$\hat{P}$  = required production rate, parts/time unit

$A$  = profit coefficient, \$/part

$\bar{n}_i(\mathbf{N})$  = average inventory of buffer  $i$ ,  $i = 1, \dots, k-1$

$b_i$  = buffer cost coefficient, \$/part/time unit

$c_i$  = inventory cost coefficient, \$/part/time unit

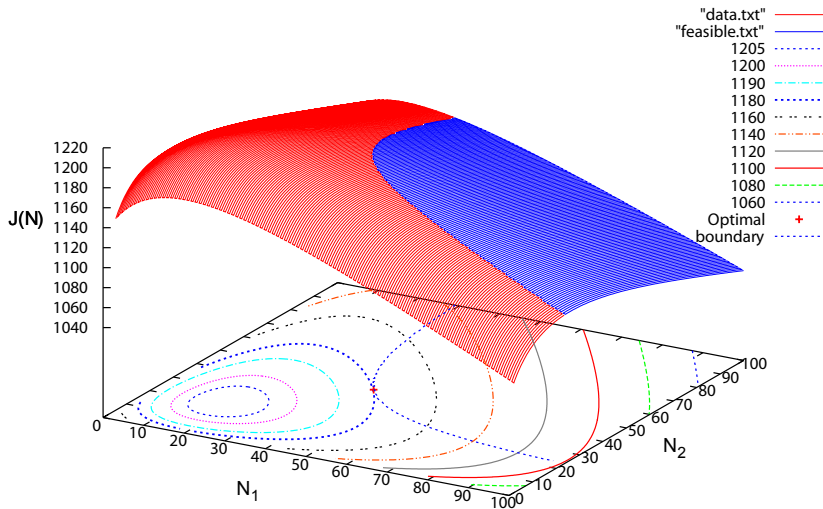


Figure 2:  $J(\mathbf{N})$  vs.  $N_1$  and  $N_2$



## Original constrained problem

$$\max_{\mathbf{N}} J(\mathbf{N}) = AP(\mathbf{N}) - \sum_{i=1}^{k-1} b_i N_i - \sum_{i=1}^{k-1} c_i \bar{n}_i(\mathbf{N})$$

$$\text{s.t. } P(\mathbf{N}) \geq \hat{P},$$

$$N_i \geq N_{\min}, \forall i = 1, \dots, k-1.$$

## Simpler unconstrained problem (Schor's problem)

$$\max_{\mathbf{N}} J(\mathbf{N}) = AP(\mathbf{N}) - \sum_{i=1}^{k-1} b_i N_i - \sum_{i=1}^{k-1} c_i \bar{n}_i(\mathbf{N})$$

$$\text{s.t. } N_i \geq N_{\min}, \forall i = 1, \dots, k-1.$$

## DATA

$$r_1 = .1, p_1 = .01, r_2 = .11, p_2 = .01, r_3 = .1, p_3 = .009, \hat{P} = .88$$

## COST FUNCTION

$$J(\mathbf{N}) = 2000P(\mathbf{N}) - N_1 - N_2 - \bar{n}_1(\mathbf{N}) - \bar{n}_2(\mathbf{N})$$

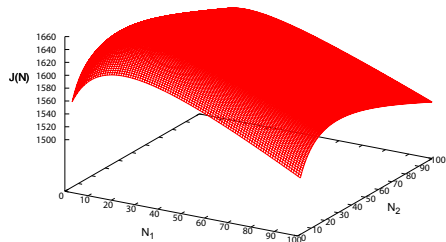


Figure 3:  $J(\mathbf{N})$  vs.  $N_1$  and  $N_2$

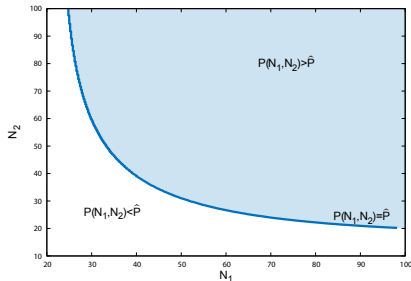


Figure 4:  $P(\mathbf{N})$

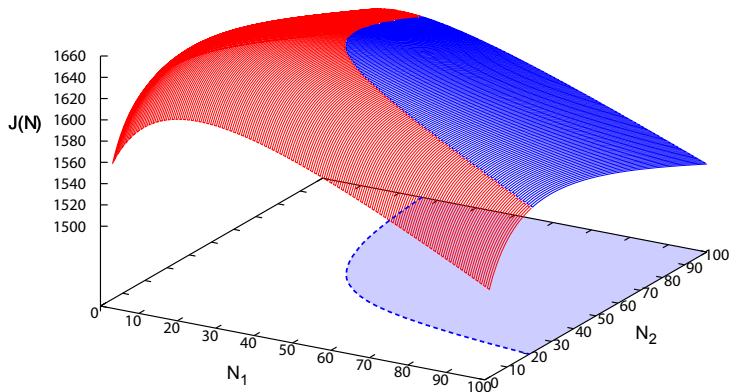


Figure 5:  $J(\mathbf{N})$  vs.  $N_1$  and  $N_2$

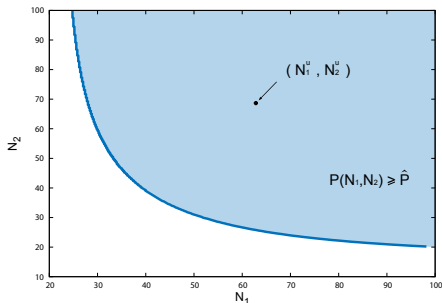
## TWO CASES

### Case 1

The solution of the unconstrained problem is  $\mathbf{N}^u$  s.t.  $P(\mathbf{N}^u) \geq \hat{P}$ . In this case, the solution of the constrained problem is the same as the solution of the unconstrained problem. We are done.

#### Unconstrained problem

$$\begin{aligned} \max_{\mathbf{N}} J(\mathbf{N}) &= AP(\mathbf{N}) - \sum_{i=1}^{k-1} b_i N_i \\ &\quad - \sum_{i=1}^{k-1} c_i \bar{n}_i(\mathbf{N}) \\ \text{s.t. } N_i &\geq N_{\min}, \forall i = 1, \dots, k-1. \end{aligned}$$

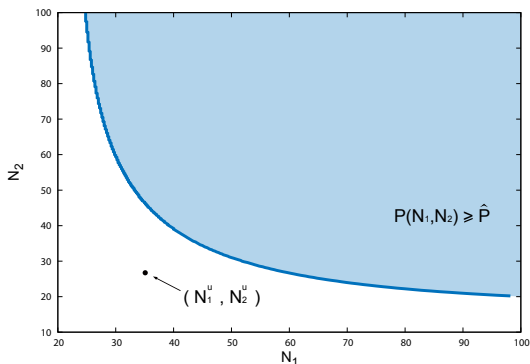




## TWO CASES (CONTINUED)

### Case 2

$\mathbf{N}^u$  satisfies  $P(\mathbf{N}^u) < \hat{P}$ . This is not the solution of the constrained problem.







## TWO CASES (CONTINUED)

### Case 2 (continued)

In this case, we consider the following unconstrained problem:

$$\max_{\mathbf{N}} J(\mathbf{N}) = A'P(\mathbf{N}) - \sum_{i=1}^{k-1} b_i N_i - \sum_{i=1}^{k-1} c_i \bar{n}_i(\mathbf{N})$$

$$\text{s.t.} \quad N_i \geq N_{\min}, \forall i = 1, \dots, k-1.$$

in which  $A$  is replaced by  $A'$ . Let  $\mathbf{N}^*(A')$  be the solution to this problem and  $P^*(A') = P(\mathbf{N}^*(A'))$ .



The **constrained** problem

$$\begin{aligned} \max_{\mathbf{N}} \quad J(\mathbf{N}) &= A'P(\mathbf{N}) - \sum_{i=1}^{k-1} b_i N_i - \sum_{i=1}^{k-1} c_i \bar{n}_i(\mathbf{N}) \\ \text{s.t.} \quad P(\mathbf{N}) &\geq \hat{P}, \\ N_i &\geq N_{\min}, \forall i = 1, \dots, k-1. \end{aligned}$$

has the same solution for all  $A'$  in which the solution of the corresponding **unconstrained** problem

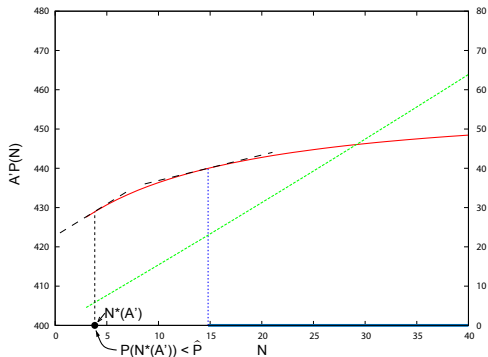
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has  $P^*(A') \leq \hat{P}$ .



## WE CLAIM

If the optimal solution of the unconstrained problem is not that of the constrained problem, then the solution of the constrained problem,  $(N_1^*, \dots, N_{k-1}^*)$ , satisfies  $P(N_1^*, \dots, N_{k-1}^*) = \hat{P}$ .



$$\max_N J(N) = 500P(N) - N - \bar{n}(N)$$

$$\text{s.t. } \begin{aligned} P(N) &\geq \hat{P} \\ N &\geq N_{\min} \end{aligned}$$

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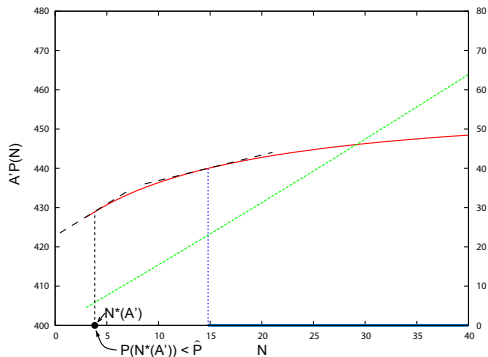
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We formally prove this by the Karush-Kuhn-Tucker (KKT) conditions of nonlinear programming.



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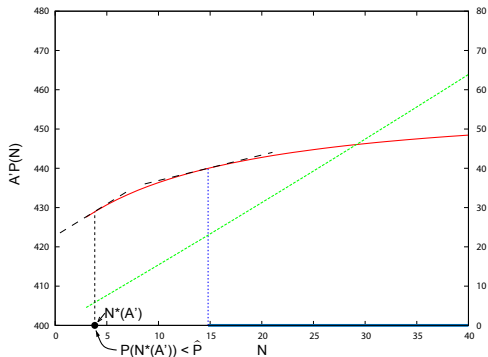
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# Interpretation of the assertion

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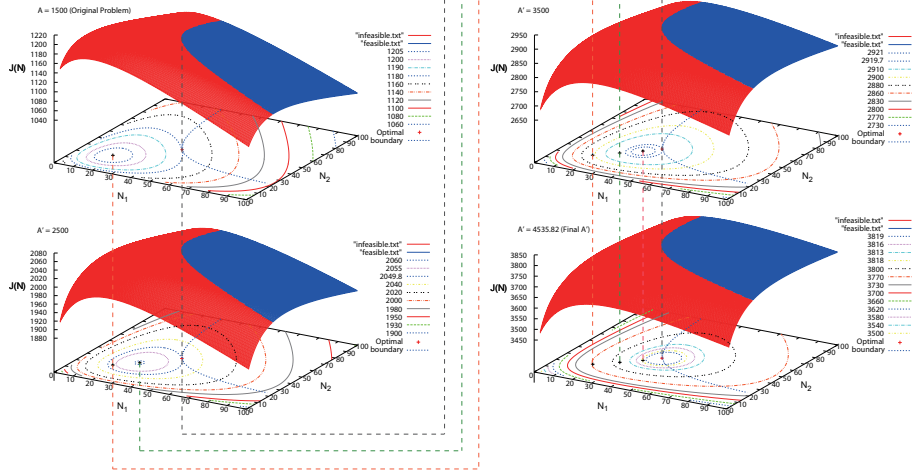
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We formally prove this by the **Karush-Kuhn-Tucker (KKT)** conditions of nonlinear programming.

# Interpretation of the assertion





Let  $x^*$  be a local minimum of the problem

$$\begin{aligned} \min \quad & f(x) \\ \text{s.t.} \quad & h_1(x) = 0, \dots, h_m(x) = 0, \\ & g_1(x) \leq 0, \dots, g_r(x) \leq 0, \end{aligned}$$

where  $f$ ,  $h_i$ , and  $g_j$  are continuously differentiable functions from  $\mathbb{R}^n$  to  $\mathbb{R}$ . Then there exist unique Lagrange multipliers  $\lambda_1^*, \dots, \lambda_m^*$  and  $\mu_1^*, \dots, \mu_r^*$ , satisfying the following conditions:

$$\nabla_x L(x^*, \lambda^*, \mu^*) = 0,$$

$$\mu_j^* \geq 0, j = 1, \dots, r,$$

$$\mu_j^* g_j(x^*) = 0, j = 1, \dots, r.$$

where  $L(x, \lambda, \mu) = f(x) + \sum_{i=1}^m \lambda_i h_i(x) + \sum_{j=1}^r \mu_j g_j(x)$  is called the Lagrangian function.



## Minimization form

The constrained problem

$$\min_{\mathbf{N}} \quad -J(\mathbf{N}) = -AP(\mathbf{N}) + \sum_{i=1}^{k-1} b_i N_i + \sum_{i=1}^{k-1} c_i \bar{n}_i(\mathbf{N})$$

$$\text{s.t.} \quad \hat{P} - P(\mathbf{N}) \leq 0$$

$$N_{\min} - N_i \leq 0, \forall i = 1, \dots, k-1$$

We have argued that we treat  $N_i$  as continuous variables, and  $P(N)$  and  $J(N)$  as continuously differentiable functions.





The Slater constraint qualification for convex inequalities guarantees the existence of Lagrange multipliers for our problem. So, there exist unique Lagrange multipliers  $\mu_i^*, i = 0, \dots, k - 1$  for the constrained problem to satisfy the KKT conditions:

$$-\nabla J(\mathbf{N}^*) + \mu_0^* \nabla(\hat{P} - P(\mathbf{N}^*)) + \sum_{i=1}^{k-1} \mu_i^* \nabla(N_{\min} - N_i) = 0 \quad (1)$$

or

$$-\begin{pmatrix} \frac{\partial J(\mathbf{N}^*)}{\partial N_1} \\ \frac{\partial J(\mathbf{N}^*)}{\partial N_2} \\ \vdots \\ \frac{\partial J(\mathbf{N}^*)}{\partial N_{k-1}} \end{pmatrix} - \mu_0^* \begin{pmatrix} \frac{\partial P(\mathbf{N}^*)}{\partial N_1} \\ \frac{\partial P(\mathbf{N}^*)}{\partial N_2} \\ \vdots \\ \frac{\partial P(\mathbf{N}^*)}{\partial N_{k-1}} \end{pmatrix} - \mu_1^* \begin{pmatrix} 1 \\ 0 \\ \vdots \\ 0 \end{pmatrix} - \dots - \mu_{k-1}^* \begin{pmatrix} 0 \\ 0 \\ \vdots \\ 1 \end{pmatrix} = \begin{pmatrix} 0 \\ 0 \\ \vdots \\ 0 \end{pmatrix}, \quad (2)$$



and

$$\mu_i^* \geq 0, \forall i = 0, \dots, k-1, \quad (3)$$

$$\mu_0^*(\hat{P} - P(\mathbf{N}^*)) = 0, \quad (4)$$

$$\mu_i^*(N_{\min} - N_i^*) = 0, \forall i = 1, \dots, k-1, \quad (5)$$

where  $\mathbf{N}^*$  is the optimal solution of the constrained problem. Assume that  $N_i^* > N_{\min}$  for all  $i$ . In this case, by equation (5), we know that  $\mu_i^* = 0, \forall i = 1, \dots, k-1$ .



The KKT conditions are simplified to

$$- \begin{pmatrix} \frac{\partial J(\mathbf{N}^*)}{\partial N_1} \\ \frac{\partial J(\mathbf{N}^*)}{\partial N_2} \\ \vdots \\ \frac{\partial J(\mathbf{N}^*)}{\partial N_{k-1}} \end{pmatrix} - \mu_0^* \begin{pmatrix} \frac{\partial P(\mathbf{N}^*)}{\partial N_1} \\ \frac{\partial P(\mathbf{N}^*)}{\partial N_2} \\ \vdots \\ \frac{\partial P(\mathbf{N}^*)}{\partial N_{k-1}} \end{pmatrix} = \begin{pmatrix} 0 \\ 0 \\ \vdots \\ 0 \end{pmatrix}, \quad (6)$$

$$\mu_0^*(\hat{P} - P(\mathbf{N}^*)) = 0, \quad (7)$$

where  $\mu_0^* \geq 0$ . Since  $\mathbf{N}^*$  is not the optimal solution of the unconstrained problem,  $\nabla J(\mathbf{N}^*) \neq 0$ . Thus,  $\mu_0^* \neq 0$  since otherwise condition (6) would be violated. By condition (7), the optimal solution  $\mathbf{N}^*$  satisfies  $P(\mathbf{N}^*) = \hat{P}$ .



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$$\mu_0^*(\hat{P} - P(\mathbf{N}^*)) = 0,$$

In addition, conditions (6) and (7) reveal how we could find  $\mu_0^*$  and  $\mathbf{N}^*$ . For every  $\mu_0^*$ , condition (6) determines  $\mathbf{N}^*$  since there are  $k-1$  equations and  $k-1$  unknowns. Therefore, we can think of  $\mathbf{N}^* = \mathbf{N}^*(\mu_0^*)$ . We search for a value of  $\mu_0^*$  such that  $P(\mathbf{N}^*(\mu_0^*)) = \hat{P}$ . As we indicate in the following, this is exactly what the algorithm does.



Replacing  $\mu_0^*$  by  $\mu_0 > 0$  in constraint (6) gives

$$- \begin{pmatrix} \frac{\partial J(\mathbf{N}^c)}{\partial N_1} \\ \frac{\partial J(\mathbf{N}^c)}{\partial N_2} \\ \vdots \\ \frac{\partial J(\mathbf{N}^c)}{\partial N_{k-1}} \end{pmatrix} - \mu_0 \begin{pmatrix} \frac{\partial P(\mathbf{N}^c)}{\partial N_1} \\ \frac{\partial P(\mathbf{N}^c)}{\partial N_2} \\ \vdots \\ \frac{\partial P(\mathbf{N}^c)}{\partial N_{k-1}} \end{pmatrix} = \begin{pmatrix} 0 \\ 0 \\ \vdots \\ 0 \end{pmatrix}, \quad (8)$$

where  $\mathbf{N}^c$  is the unique solution of (8). Note that  $\mathbf{N}^c$  is the solution of the following optimization problem:

$$\begin{aligned} \min_{\mathbf{N}} \quad & -\bar{J}(\mathbf{N}) = -J(\mathbf{N}) + \mu_0(\hat{P} - P(\mathbf{N})) \\ \text{s.t.} \quad & N_{\min} - N_i \leq 0, \forall i = 1, \dots, k-1. \end{aligned} \quad (9)$$



The problem above is equivalent to

$$\begin{aligned} \max_{\mathbf{N}} \quad & \bar{J}(\mathbf{N}) = J(\mathbf{N}) - \mu_0(\hat{P} - P(\mathbf{N})) \\ \text{s.t.} \quad & N_{\min} - N_i \leq 0, \forall i = 1, \dots, k-1. \end{aligned} \tag{10}$$

or

$$\begin{aligned} \max_{\mathbf{N}} \quad & \bar{J}(\mathbf{N}) = AP(\mathbf{N}) - \sum_{i=1}^{k-1} b_i N_i - \sum_{i=1}^{k-1} c_i \bar{n}_i - \mu_0(\hat{P} - P(\mathbf{N})) \\ \text{s.t.} \quad & N_{\min} - N_i \leq 0, \forall i = 1, \dots, k-1. \end{aligned} \tag{11}$$

or

$$\begin{aligned} \max_{\mathbf{N}} \quad & \bar{J}(\mathbf{N}) = (A + \mu_0)P(\mathbf{N}) - \sum_{i=1}^{k-1} b_i N_i - \sum_{i=1}^{k-1} c_i \bar{n}_i \\ \text{s.t.} \quad & N_i \geq N_{\min}, \forall i = 1, \dots, k-1. \end{aligned} \tag{12}$$



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or, finally,

$$\max_{\mathbf{N}} \quad \bar{J}(\mathbf{N}) = A'P(\mathbf{N}) - \sum_{i=1}^{k-1} b_i N_i - \sum_{i=1}^{k-1} c_i \bar{n}_i \quad (13)$$

$$\text{s.t.} \quad N_i \geq N_{\min}, \forall i = 1, \dots, k-1.$$

where  $A' = A + \mu_0$ . This is exactly the **unconstrained problem**, and  $\mathbf{N}^c$  is its optimal solution. Note that  $\mu_0 > 0$  indicates that  $A' > A$ .

In addition, the KKT conditions indicate that the optimal solution of the constrained problem  $\mathbf{N}^*$  satisfies  $P(\mathbf{N}^*) = \hat{P}$ . This means that, for every  $A' > A$  (or  $\mu_0 > 0$ ), we can find the corresponding optimal solution  $\mathbf{N}^c$  satisfying condition (8) by solving problem (13). We need to find the  $A'$  such that the solution to problem (13), denoted as  $\mathbf{N}^*(A')$ , satisfies  $P(\mathbf{N}^*(A')) = \hat{P}$ .



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Then,  $\mu_0 = A' - A$  and  $\mathbf{N}^*(A')$  satisfy conditions (6) and (7):

$$-\nabla J(\mathbf{N}^*(A')) + \mu_0^* \nabla(\hat{P} - P(\mathbf{N}^*(A'))) = 0,$$

$$\mu_0^*(\hat{P} - P(\mathbf{N}^*(A'))) = 0.$$

Hence,  $\mu_0^* = A' - A$  is exactly the Lagrange multiplier satisfying the KKT conditions of the constrained problem, and  $\mathbf{N}^* = \mathbf{N}^*(A')$  is the optimal solution of the constrained problem.

Consequently, solving the constrained problem through our algorithm is essentially finding the unique Lagrange multipliers and optimal solution of the problem.



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## Solve unconstrained problem

Solve, by a gradient method, the unconstrained problem for fixed  $A'$

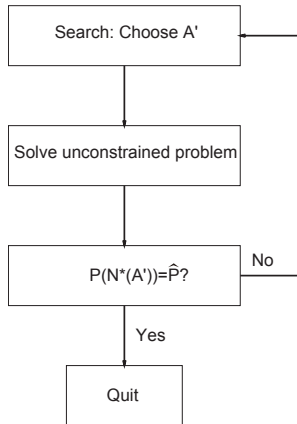
$$\max_{\mathbf{N}} J(\mathbf{N}) = A'P(\mathbf{N}) - \sum_{i=1}^{k-1} b_i N_i - \sum_{i=1}^{k-1} c_i \bar{n}_i(\mathbf{N})$$

$$\text{s.t. } N_i \geq N_{\min}, \forall i = 1, \dots, k-1.$$

## Search

Do a one-dimensional search on  $A' > A$  to find  $A'$  such that the solution of the unconstrained problem,  $\mathbf{N}^*(A')$ , satisfies

$$P(\mathbf{N}^*(A')) = \hat{P}.$$





## NUMERICAL EXPERIMENT OUTLINE

- Experiments on short lines.
- Experiments on long lines.
- Computation speed.

## METHOD WE USE TO CHECK THE ALGORITHM

$\hat{P}$  surface search in  $(N_1, \dots, N_{k-1})$  space. All buffer size allocations,  $\mathbf{N}$ , such that  $P(\mathbf{N}) = \hat{P}$  compose the  $\hat{P}$  surface.

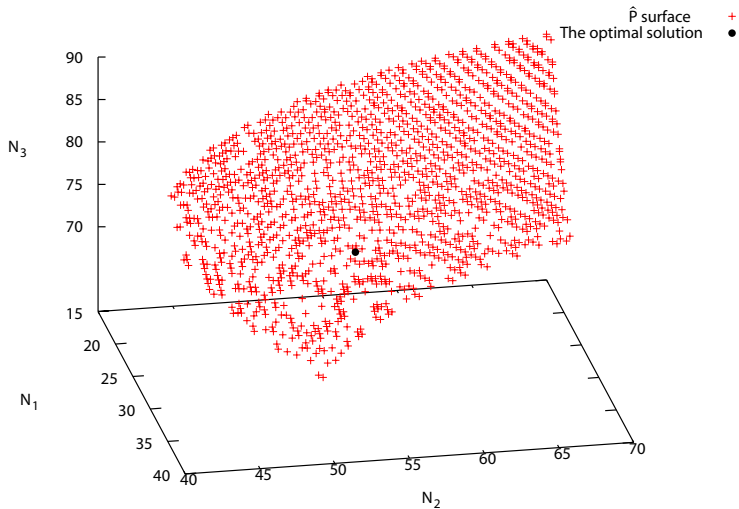


Figure 6:  $\hat{P}$  Surface search



- Line parameters:  $\hat{P} = .88$

machine	$M_1$	$M_2$	$M_3$	$M_4$	$M_5$
$r$	.11	.12	.10	.09	.10
$p$	.008	.01	.01	.01	.01

- Machine 4 is the least reliable machine (bottleneck) of the line.
- Cost function

$$J(\mathbf{N}) = 2500P(\mathbf{N}) - \sum_{i=1}^4 N_i - \sum_{i=1}^4 \bar{n}_i(\mathbf{N})$$





## RESULTS

### ■ Optimal solutions

	$\hat{P}$ Surface Search	The algorithm	Error	Rounded $N^*$
Prod. rate	.8800	.8800		.8800
$N_1^*$	28.85	28.8570	0.02%	29.0000
$N_2^*$	58.46	58.5694	0.19%	59.0000
$N_3^*$	92.98	92.9068	0.08%	93.0000
$N_4^*$	87.39	87.4415	0.06%	87.0000
$\bar{n}_1$	19.0682	19.0726	0.02%	19.1791
$\bar{n}_2$	34.3084	34.3835	<b>0.23%</b>	34.7289
$\bar{n}_3$	48.7200	48.6981	0.04%	48.9123
$\bar{n}_4$	31.9894	32.0063	0.05%	31.9485
Profit (\$)	1798.2	1798.1	0.006%	1797.4000

- The maximal error is **0.23%** and appears in  $\bar{n}_2$ .
- Computer time for this experiment is **2.69** seconds.



- Line parameters:  $\hat{P} = .88$

machine	$M_1$	$M_2$	$M_3$	$M_4$	$M_5$	$M_6$
$r$	.11	.12	.10	.09	.10	.11
$p$	.008	.01	.01	.01	.01	.01

machine	$M_7$	$M_8$	$M_9$	$M_{10}$	$M_{11}$	$M_{12}$
$r$	.10	.11	.12	.10	.12	.09
$p$	.009	.01	.009	.008	.01	.009

- Cost function

$$J(\mathbf{N}) = 6000P(\mathbf{N}) - \sum_{i=1}^{11} N_i - \sum_{i=1}^{11} \bar{n}_i(\mathbf{N})$$



## RESULTS

- Optimal solutions, buffer sizes:

	$\hat{P}$ Surface Search	The algorithm	Error	Rounded $N^*$
Prod. rate	.8800	.8800		.8799
$N_1^*$	29.10	29.1769	0.26%	29.0000
$N_2^*$	59.20	59.2830	0.14%	59.0000
$N_3^*$	97.80	97.7980	0.002%	98.0000
$N_4^*$	107.50	107.4176	0.08%	107.0000
$N_5^*$	84.50	84.4804	0.02%	84.0000
$N_6^*$	70.80	70.6892	0.17%	71.0000
$N_7^*$	63.10	63.1893	0.14%	63.0000
$N_8^*$	53.10	52.9274	<b>0.33%</b>	53.0000
$N_9^*$	47.20	47.2232	0.05%	47.0000
$N_{10}^*$	47.90	47.7967	0.22%	48.0000
$N_{11}^*$	48.80	48.7716	0.06%	49.0000



## RESULTS (CONTINUED)

- Optimal solutions, average inventories:

	$\hat{P}$ Surface Search	The algorithm	Error	Rounded $N^*$
$\bar{n}_1$	19.2388	19.2986	0.31%	19.1979
$\bar{n}_2$	34.9561	35.0423	0.25%	34.8194
$\bar{n}_3$	52.5423	52.6032	0.12%	52.6833
$\bar{n}_4$	45.1528	45.1840	0.07%	45.0835
$\bar{n}_5$	34.4289	34.4770	0.14%	34.2790
$\bar{n}_6$	30.7073	30.7048	0.01%	30.8229
$\bar{n}_7$	28.0446	28.1299	0.30%	28.0902
$\bar{n}_8$	21.5666	21.5438	0.11%	21.5932
$\bar{n}_9$	21.5059	21.5442	0.18%	21.4299
$\bar{n}_{10}$	22.6756	22.6496	0.11%	22.7303
$\bar{n}_{11}$	20.8692	20.8615	0.04%	20.9613
Profit (\$)	4239.3	4239.2	0.002%	4239.5000

- Computer time is 91.47 seconds.



Consider a 4-machine 3-buffer line with constraints  $\hat{P} = .87$ . In addition,  $A = 2000$  and all  $b_i$  and  $c_i$  are 1.

machine	$M_1$	$M_2$	$M_3$	$M_4$
$r_{i1}$	.10	.12	.10	.20
$p_{i1}$	.01	.008	.01	.007
$r_{i2}$	–	.20	–	.16
$p_{i2}$	–	.005	–	.004

	$\hat{P}$	Surf. Search	The algorithm	Error
$P(\mathbf{N}^*)$		.8699	.8699	
$N_1^*$		29.8600	29.9930	0.45%
$N_2^*$		38.2200	38.0206	<b>0.52%</b>
$N_3^*$		20.6800	20.7616	0.39%
$\bar{n}_1$		17.2779	17.3674	0.52%
$\bar{n}_2$		17.2602	17.1792	0.47%
$\bar{n}_3$		6.1996	6.2121	0.20%
Profit (\$)		1610.3000	1610.3000	0.00%



Consider a 4-machine 3-buffer line with constraints  $\hat{P} = .87$ . In addition,  $A = 2000$  and all  $b_i$  and  $c_i$  are 1.

machine	$M_1$	$M_2$	$M_3$	$M_4$
$\mu_i$	1.0	1.02	1.0	1.0
$r_{i1}$	.10	.12	.10	.20
$p_{i1}$	.01	.008	.01	.012
$r_{i2}$	–	.20	–	.16
$p_{i2}$	–	.005	–	.006

	$P^*$	Surf. Search	The algorithm	Error
$P(\mathbf{N}^*)$		.8699	.8700	
$N_1^*$		27.7200	27.9042	0.66%
$N_2^*$		38.7900	38.9281	0.34%
$N_3^*$		34.0700	34.1574	0.26%
$\bar{n}_1$		15.4288	15.5313	0.66%
$\bar{n}_2$		19.8787	19.9711	0.46%
$\bar{n}_3$		13.8937	13.9426	0.35%
Profit (\$)		1590.0000	1589.7000	0.02%

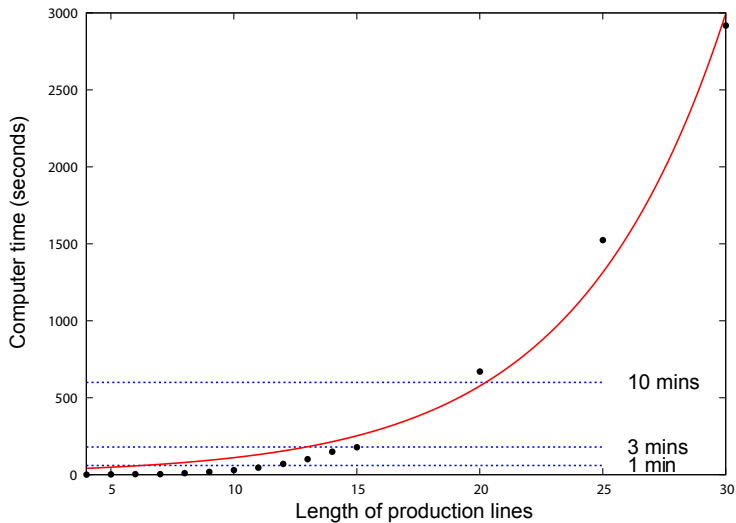


## EXPERIMENT

- Run the algorithm for a series of experiments for lines having identical machines to see how fast the algorithm could optimize longer lines.
- Length of the line varies from 4 machines to 30 machines.
- Machine parameters are  $p = .01$  and  $r = .1$ .
- In all cases, the feasible production rate is  $\hat{P} = .88$ .
- The objective function is

$$J(\mathbf{N}) = AP(\mathbf{N}) - \sum_{i=1}^{k-1} N_i - \sum_{i=1}^{k-1} \bar{n}_i(\mathbf{N}).$$

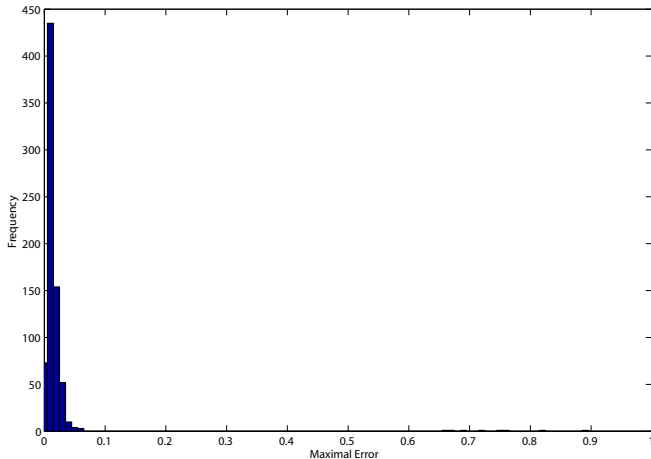
where  $A = 500k$  for the line of length  $k$ .



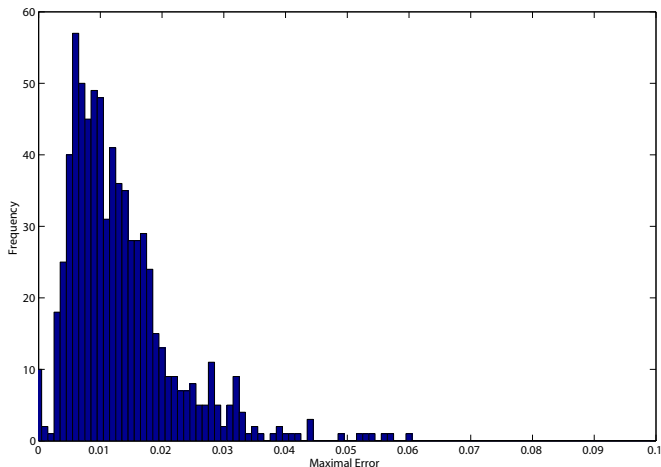




We run the algorithm on 739 randomly generated 4-machine 3-buffer lines.  
98.92% of these experiments have a maximal error less than 6%.



Taking a closer look at those 98.92% experiments, we find a more accurate distribution of the maximal error. We find that, out of the total 739 experiments, 83.90% of them have a maximal error less than 2%.



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## 2.852 Manufacturing Systems Analysis

Spring 2010

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