## Personal Background

- Education
  - BS: Industrial Engineering and Management, 1988
    - North Dakota State University
  - MS: Engineering, 1997
    - California State University, Northridge CA
- Professional
  - Acquisition Project Manager Core field
    - Two Product Centers
    - Flight Test Center
    - Air Logistics Center
    - Depot and Flightline Maintenance
    - Program Element Monitor
  - Selected to teach product development at AFIT, Fall 2008

## **Research Systems**

- Air Force Acquisition Processes
  - Defining Requirements in Multi-stakeholder Enterprises
  - Oversight as related to program cost, schedule and technical performance
  - Product Development for Systems of Systems
- Aerospace Employment Processes
  - Applying Lean principles up-front in the processes
  - Acquisition, Operations, Maintenance
- C2ISR (Command & Control, Intelligence, Surveillance & Reconnaissance)
  - Electronic Battlefield Interoperability Issues
  - Analyzing interoperability and incompatibility
    - Advantages of interoperability
    - Potential for increasing robustness by designing incompatibility
    - Incompatibility as a method to improve performance

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