1. Friedmann writes, "All effective planning is, therefore, a negotiated process among affected parties who have different values, concerns, and interests at stake." Do you agree? How ought groups to gain standing in this negotiation?

2. Friedmann lists six skills unique to planners? Do you agree? All told, the skills he lists seem to define planners (you!) as implementation specialists." Do you buy that?

3. Friedmann writes that planning involves "a struggle for a change in the political configuration, for a change in the rules that govern the game, for new understandings and reinterpretations of familiar shibboliths." Do you agree?

4. What does Friedmann mean by moral discourse or praxis?